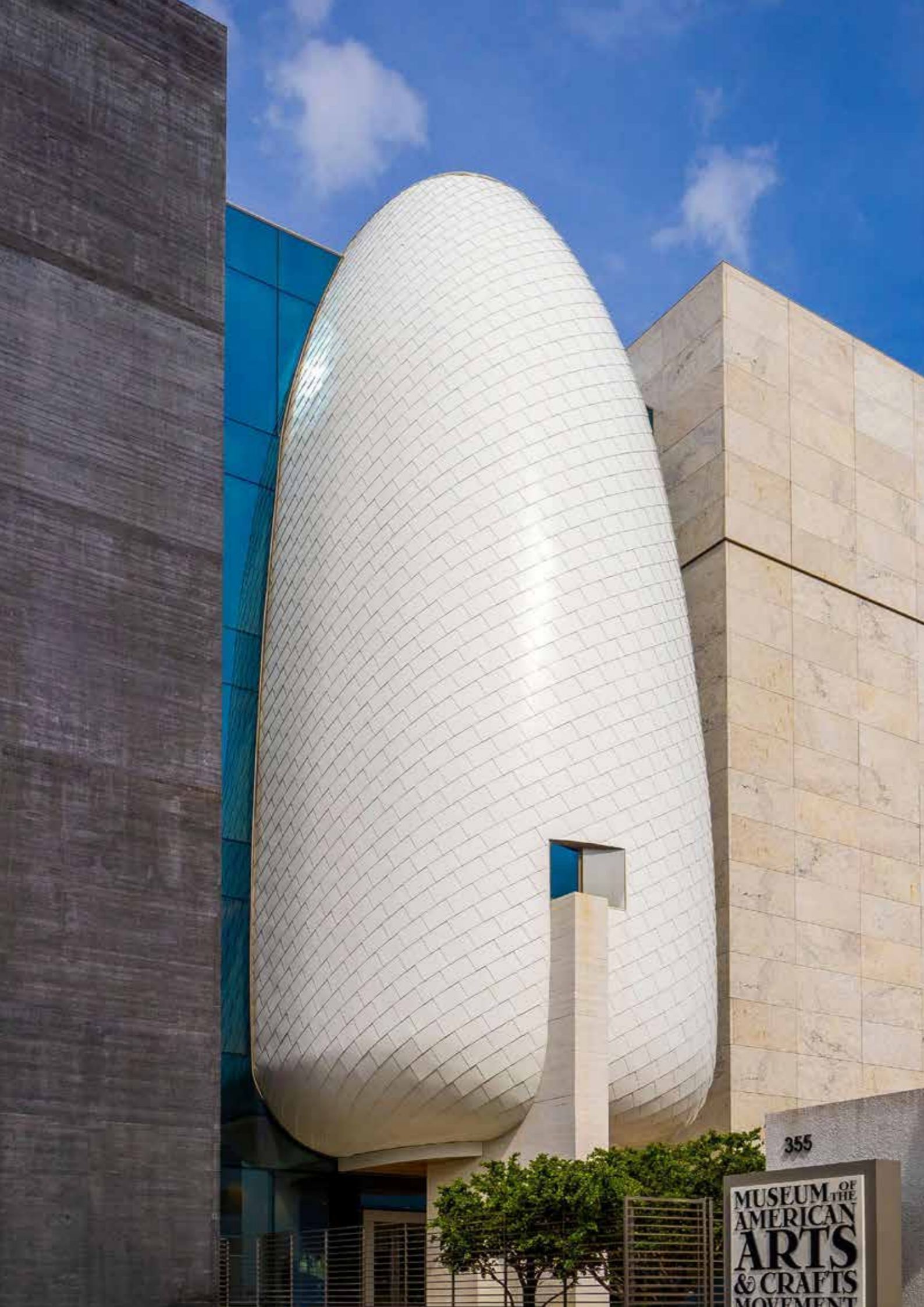




2021 Cultural Infrastructure Index



2021

Cultural Infrastructure Index

The Cultural Infrastructure Index, undertaken by AEA Consulting, seeks to measure investment in capital projects in the cultural sector globally, identifying projects with a budget of US\$10 million or more that were publicly announced or completed within a calendar year. "Cultural infrastructure" comprises museums/galleries, performing arts centers, multifunction arts venues, and cultural hubs or districts. Types of projects tracked include new buildings, renovations, expansions, and adaptive reuse.



Above:
Philadelphia Museum of Art,
Philadelphia, PA

Left:
Museum of the American Arts and Crafts Movement,
St. Petersburg, FL

Cover:
LUMA Arles, Arles, France



Introduction



The 2021 analysis is the sixth undertaken by AEA Consulting.¹ The Index seeks to measure investment in capital projects in the cultural sector globally, identifying projects with a budget of US\$10 million or more that were publicly announced or completed within a calendar year. “Cultural infrastructure” comprises museums/galleries, performing arts centers, multifunction arts venues, and cultural hubs or districts, and projects

¹ This is the sixth year of formal publication. However, AEA has tracked infrastructure projects in the cultural sector for over eight years and therefore is able to identify new projects as opposed to re-announced projects with some accuracy. Budget data in currencies other than US dollars were converted to US dollars using conversion rates current as of May 29, 2022.

tracked include new buildings, renovations, expansions, and adaptive reuse.

The data that underpins the Index is gathered daily throughout the year by AEA staff members who comb through publications in English, Spanish, Russian, Arabic, and Chinese, including aggregator sites and news forums. The Index only captures projects that are formally announced as planned or as completed projects. Almost all completed projects are announced formally, but not all planned projects are announced. We are aware, for example, that there is significant and advanced planning of cultural infrastructure in the Kingdom of Saudi Arabia that will not be captured in the

Index until they are announced as completed. While we cannot claim that the Index is exhaustive, it is intended to provide a broad snapshot of global cultural infrastructure investment and offer useful information on the number, type, location, and budgets of major cultural infrastructure projects announced and completed every year. After six years, we have a high degree of confidence in the picture that we draw.

Last year, we reported the significant impact of the coronavirus pandemic on the construction, completion, and opening of new cultural infrastructure. This had led to a decrease of about 30% in the volume and value of formally completed projects. At that time, the future pipeline of cultural infrastructure development was still very uncertain. This year, the data paints quite a different picture as we record the highest number of completed and announced projects since we first published in 2016. In 2021, a total of 211 projects were completed (more than double the previous year) and 174 projects were announced (up by a third).

While the *volume* of infrastructure development appears to have bounced back quicker than we first expected, their *character* is likely to show signs of more lasting change. This year, for example, is the first year that we have included a category for adaptive reuse projects (in addition to new buildings, renovations, and expansions), which represent a growing segment of total investment as project leaders seek to minimize waste while maximizing social value and relevance to local communities. In summary, our analysis of global cultural infrastructure development finds that:

- 211 large-scale cultural infrastructure projects were completed in 2021, with a total value of \$11.2 billion – the highest annual volume and value of completed projects recorded since we began tracking in 2016 (and by some margin). This is a significant bounce back from a dip last year when only 104 projects were completed with a value of \$5.7 billion.
- It was a record year for announced projects, too, which were up 34% from the previous year to reach



Above:
M+, Hong Kong, China

Facing:
San Diego Symphony Rady Shell at Jacobs Park, San Diego



174 in total. The value of announced capital investment did not keep pace, however, falling from \$8.2 billion in 2020 to \$6.5 billion as median project values dropped 24% from \$40.0 million to \$30.5 million. This decrease can be attributed, at least in part, to a handful of major project announcements recorded in Shenzhen in 2020 (valued at \$2.5 billion between them).

- This year's growth was led by not-for-profit and private initiatives, the volume of which grew by 118% and 200%, respectively, across both completed and announced projects. By contrast, investment in public projects — while still accounting for 47% of total infrastructure — fell by 21%. The volume of public-private and commercial projects was more or less consistent with the previous year, although the value of completed commercial projects shot up following a lull in 2020 (from \$28.0 million to \$267.0 million) — perhaps indicative of increased confidence as we adjust to a new, COVID-tolerant operating reality.
- Geographically, the number of completed projects grew in all regions except for Africa. The majority

of construction took place in North America (92 completed projects, 44% of total); Europe (55 projects, 26% of total); and Asia (42 projects, 20% of total). Australia/New Zealand, the Middle East, Latin America, and Africa together accounted for 22 completed projects (10% of total). Announced projects show a similar regional distribution, with a notable decrease in investment in Asia compared with a record year last year (down 71% from \$3.6 billion to \$1.1 billion). Investment continues to become more widely distributed intra-regionally. Projects were recorded in 43 countries and 275 cities, only a quarter of which are among the top 75 global cities.²

- Museums remained the dominant building type, accounting for 51% of announced and completed projects and constituting \$8.9 billion of total investment (up 29% from the previous year). Performing Arts Centers were the next most popular form (24% of projects), and also recorded increased investment amounting to \$4.8 billion (up 72% from the previous year). Multifunction Arts Venues (17% of projects)

² As determined by Kearney's 2021 Global Cities Report.

and Cultural Hubs/Districts (8% of projects) together accounted for \$3.9 billion.

- The number of new-build project announcements fell this year (down from 102 to 91) as expansion (up from 13 to 36) and renovation projects (up from 15 to 29) both increased accounting for \$972.0 million and \$1.2 billion of investment, respectively. Our new category of adaptive reuse projects — which we have seen become increasingly popular in recent years — will now be tracked annually. This year, 22 adaptive reuse projects were completed and 18 were announced with a combined value of \$1.6 billion.
- The most frequently engaged architectural practice was Gehry Partners with four projects this year. David Chipperfield, Foster + Partners, Herzog & de Meuron, Olson Kundig, Tod Williams Billie Tsien Architects, and Renzo Piano had three projects each. Since 2016, the most often engaged practices have been David Chipperfield Architects (11 projects), Herzog & de Meuron (10 projects), Gehry Partners (8 projects), and Olson Kundig (8 projects).

- The top three highest value projects completed in 2021 were: M+ Museum at West Kowloon Cultural District, Hong Kong (\$760.0 million); MUNCH, Oslo, Norway (\$632.0 million); and the Academy Museum of Motion Pictures, Los Angeles, CA, US (\$482.0 million). The top three announced projects were: First Nations Cultural Precinct, Melbourne, Australia (\$286.0 million); Natural History Museum, Baoding, China (\$254.0 million); and Ngurra Cultural Precinct, Canberra, Australia (\$227.0 million).

We look forward to the 2022 Index to continue to monitor these trends.



Above:
Datong Art Museum, Datong, China

Facing:
Hans Christian Andersen Museum, Odense, Denmark

Access All Areas: Art Storage Reimagined

Museums around the world are looking for innovative ways to maximize public access to and the public value of their collections while still ensuring the objects are stored in a secure and optimized environment. That is especially true for publicly-funded museums, the remit of which is not only stewardship of national collections, but also to offer multiple ways for the public to engage with their collections.

Publicly accessible museum storage is not an entirely novel idea – yet many museum collections remain behind closed doors, buried in basement vaults, or languishing in out-of-town storage facilities. Some, however, have built greater access to their collections into both their design and operations. The Museo Larco in Lima, Peru, was one of the first museums in the world to make its storerooms open to the public when it opened



Above:
Depot Boijmans van Beuningen, Rotterdam, the Netherlands



Above:
Brooklyn Museum, Brooklyn NY



Right:
Metropolitan Museum of Art,
New York, NY



in 1926. Inside, there are rows of shelving containing 30,000 ancient pottery artifacts, and the entire collection is now also available to view online. In Canada, the Visible Vault at the Winnipeg Art Gallery is a three-story glass repository filled with around 5,000 Inuit stone carvings. At the center of the vault is a conservation studio, also visible to the public. In London, a new Victoria & Albert Museum storage facility is scheduled to open next to the V&A East Museum as part of the East Bank development. This new space will accommodate around 250,000 objects from V&A's collection which visitors will be able to explore in self-guided tours.

In the US, the open access storage galleries at the Brooklyn Museum, the Metropolitan Museum of Art, and the Smithsonian American Art Museum allow visitors to see works currently in storage. Objects are typically arranged in curated displays and presented in glass cabinets. The design of the Broad in Los Angeles takes a different approach by making its storage facility a prominent feature of the building. Viewing windows offer visitors a peek into the museum's collection of

Above:
Depot Boijmans van Beuningen, Rotterdam, the Netherlands

over 2,000 artworks, 99% of which are stored onsite. Also in Los Angeles, the Autry Museum of the American West is planning to launch an open resource center – a new collections care, research, and educational facility that would be accessible not only to scholars and collection care professionals, but also to the general public.

Depot Boijmans van Beuningen

The contender for the world's most sophisticated publicly accessible art storage facility to date is perhaps Depot Boijmans van Beuningen in the Netherlands. Opened in November 2021 and located in Museumpark in the center of Rotterdam, the \$100 million (€94 million) facility stands next to the Museum Boijmans Van Beuningen's main building that is closed for renovation until 2025. Designed by Netherlands based architecture practice MVRDV, the building is clad in 1,664 mirrors and topped with 127 trees planted on its roof. The Depot contains the museum's entire collection of 151,000 artworks, housed in 14 storage areas with five different climates over six floors. Visitors can sign up for guided tours, where they are taken in small groups around the storage facilities and given an overview of

the wide-ranging collection and the systems in place to preserve and manage it.

The Depot is designed as a working archive with active painting, print, sculpture, ceramics, and textile conservation studios that are also 'on display' to visitors. The storage rooms are located at least 20 feet above sea level – an important consideration given the area's vulnerability to flooding (an increasingly worrying threat to many museum collections around the world, recently including the Louvre). All storage vaults are highly secure and digitized, both to support collections management and to enhance the visitor experience as visitors can look up items via a mobile app using QR codes found throughout the facility.

The Depot also contains several curated gallery spaces. The inaugural exhibition presented highlights from the Boijmans van Beuningen collection using glass easels to offer a 360-degree view of the paintings that allow visitors to see markers of the works' provenance and touring history. Another exhibition tells the story of the

Depot's construction, and the space is expected to be used in the future for collaborative and community partnership projects. The Depot is expected to attract 150,000 to 250,000 people a year, but that is perhaps a modest projection. It is positioned to draw in visitors and scholars alike, alongside Museum Boijmans Van Beuningen, maintaining and enhancing access to this vast collection.

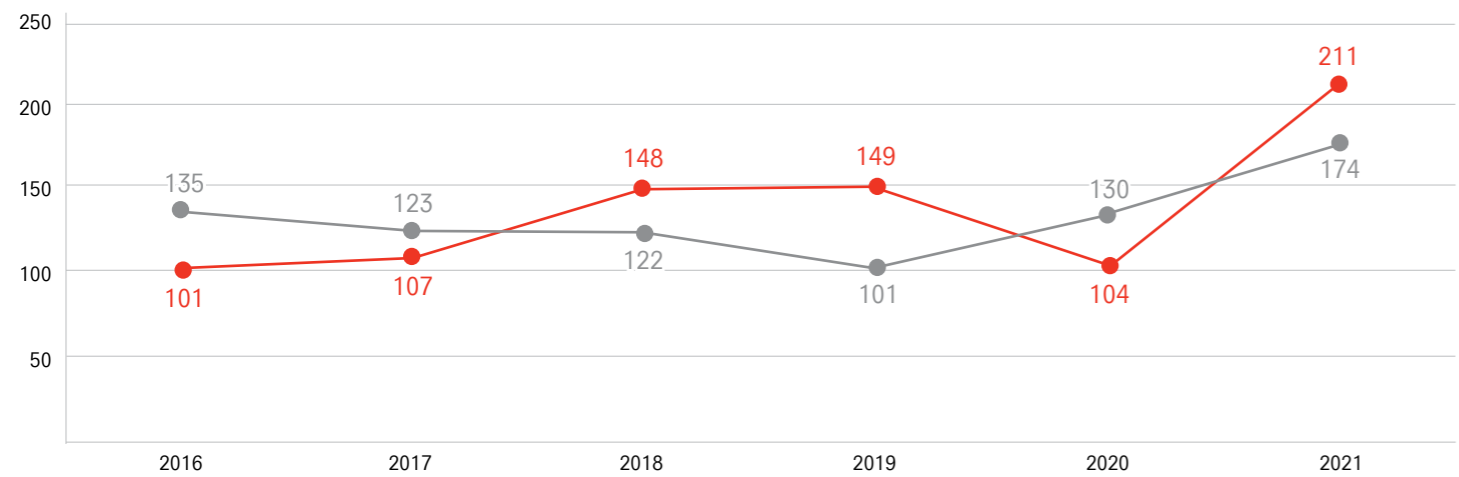


Above:
Depot Boijmans van Beuningen, Rotterdam, the Netherlands

Total Project Numbers

ANNOUNCED 2021 **174** | COMPLETED 2021 **211**

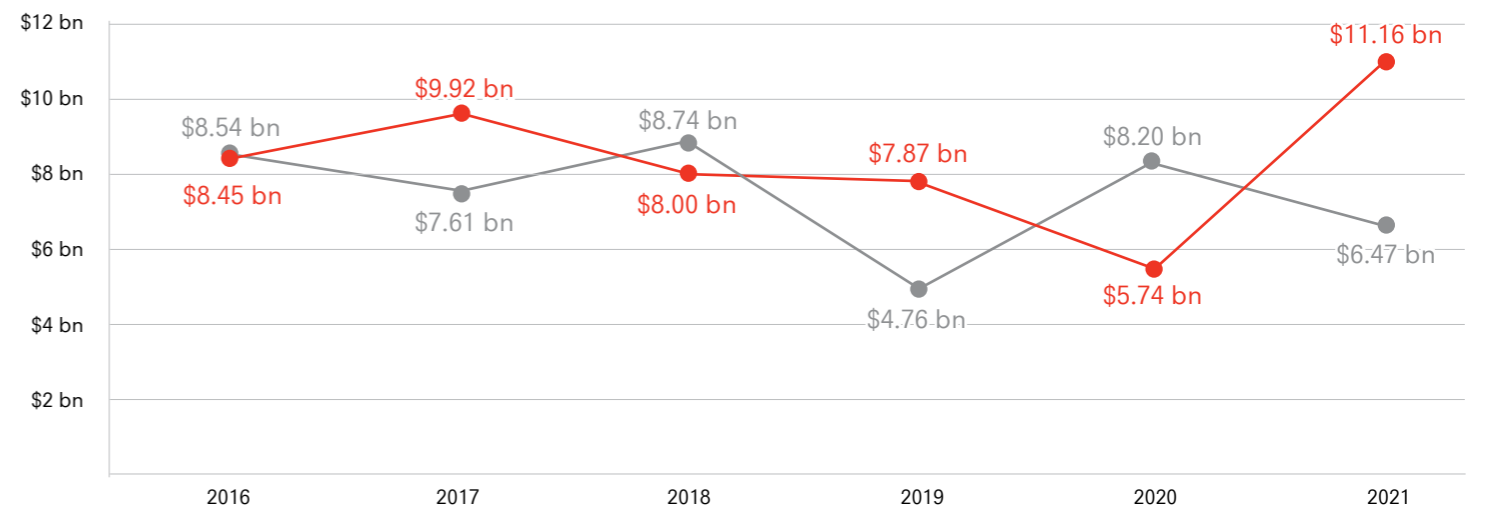
CAGR ANNOUNCED 2016-21 **5%** | CAGR COMPLETED 2016-21 **16%**



Total Capital Investment

ANNOUNCED 2021 **\$6.466 bn** | COMPLETED 2021 **\$11.161 bn**

CAGR ANNOUNCED 2016-21 **-5%** | CAGR COMPLETED 2016-21 **6%**



MUSEUM/
GALLERY



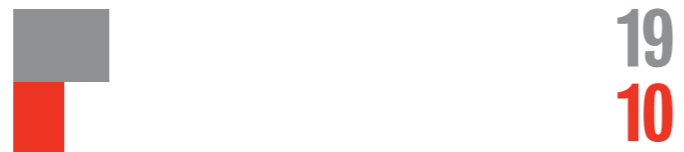
PERFORMING
ARTS CENTER



MULTIFUNCTION
ARTS VENUE



CULTURAL HUB/
DISTRICT



2021 MEDIAN
SQUARE METERAGE
FOR COMPLETED
PROJECTS

5,528

2021 MEDIAN COST
PER SQUARE METER
FOR COMPLETED
PROJECTS

\$7,082

MUSEUM/
GALLERY



PERFORMING
ARTS CENTER



MULTIFUNCTION
ARTS VENUE

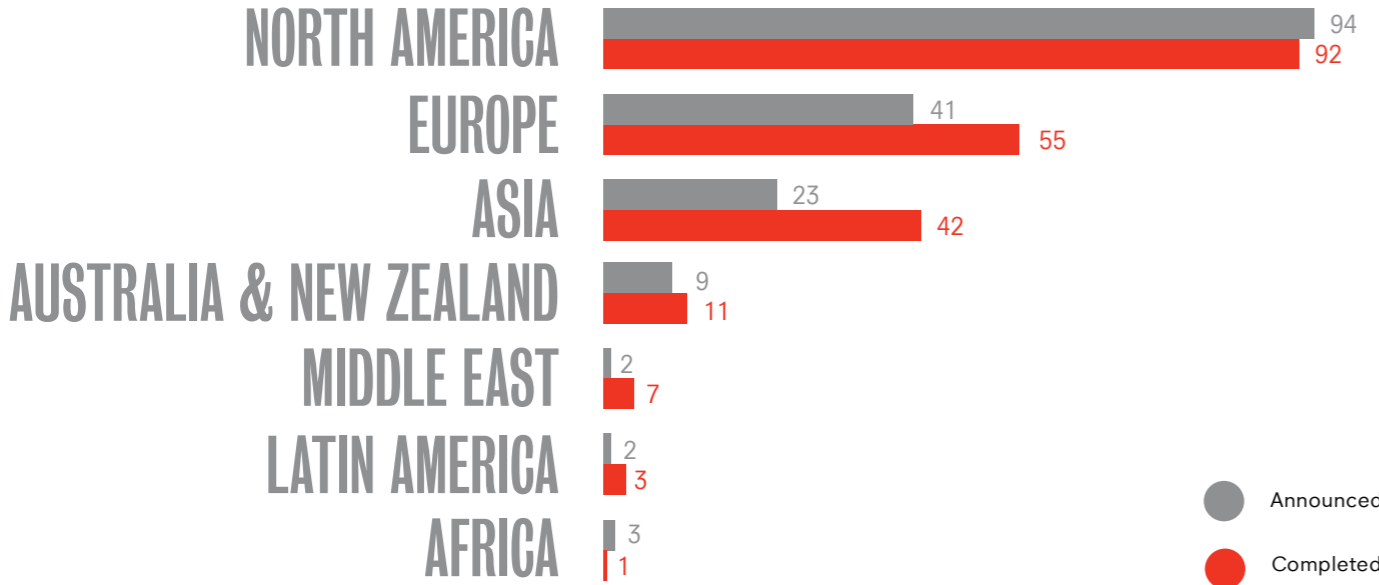


CULTURAL HUB/
DISTRICT

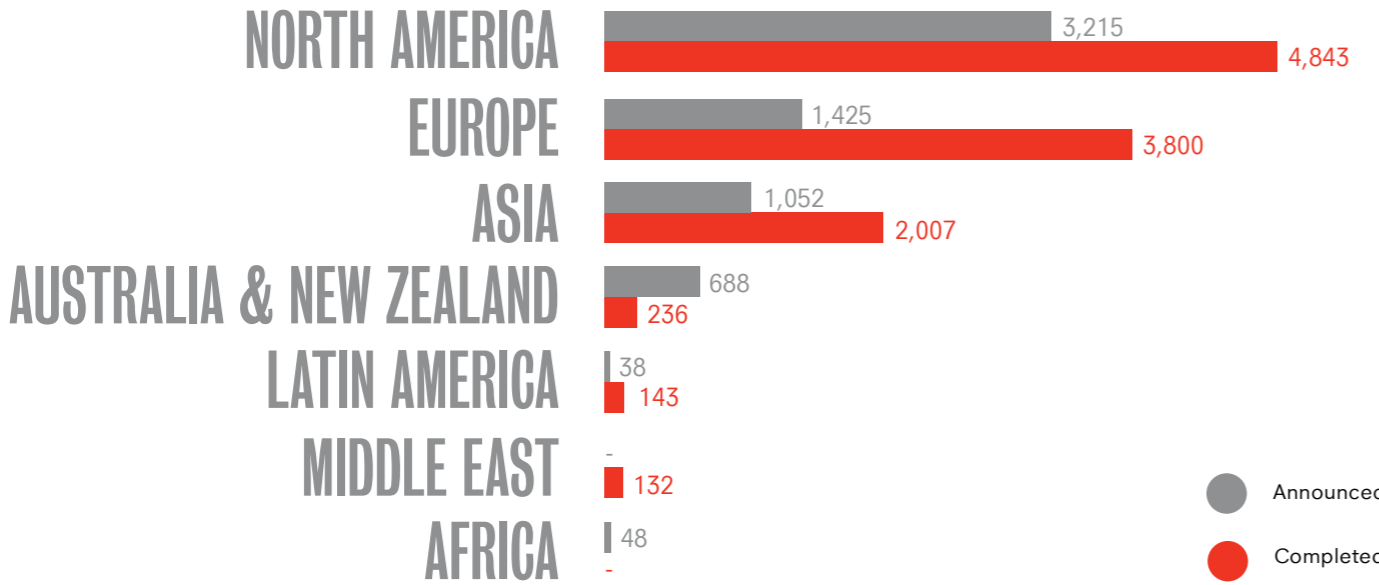


Regional Distribution

Number of projects announced/completed

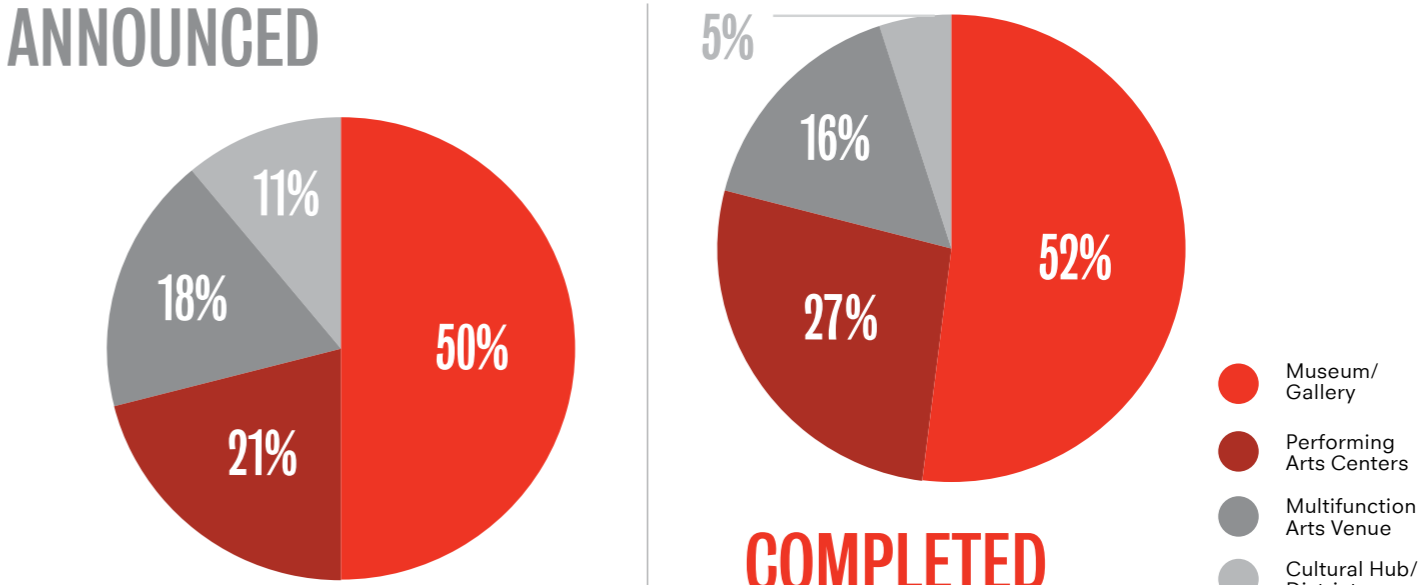


Total capital investment (US\$ in millions)

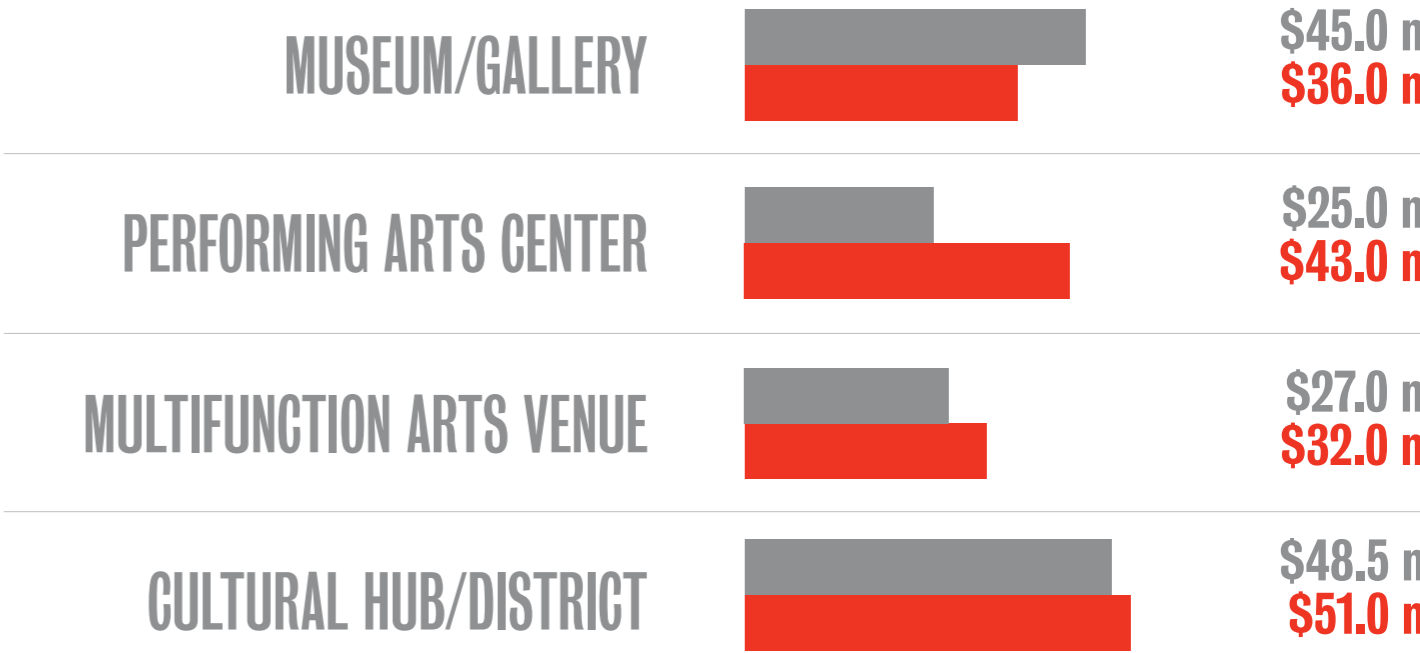


Building Type

Percentage of projects by building type



Median budget by project type



NORTH AMERICA

Museum/Gallery
24 announced, 35 completed

Performing Arts Center
45 announced, 42 completed

Multifunction Arts Venue
23 announced, 13 completed

Cultural Hub/District
2 announced, 1 completed

Los Angeles

Museum/Gallery
1 announced, 2 completed

Performing Arts Center
1 completed

Multifunction Arts Venue
1 announced

New York

Museum/Gallery
4 announced, 1 completed

Performing Arts Center
1 announced, 1 completed

Multifunction Arts Venue
1 completed

Cultural Hub/District
1 announced

LATIN AMERICA

Museum/Gallery
2 announced, 3 completed

London

Museum/Gallery
1 announced, 3 completed

Performing Arts Center
3 announced, 1 completed

Cultural Hub/District
1 completed

Paris

Museum/Gallery
4 announced, 1 completed

EUROPE

Museum/Gallery
19 announced, 33 completed

Performing Arts Center
10 announced, 9 completed

Multifunction Arts Venue
4 announced, 9 completed

Cultural Hub/District
8 announced, 4 completed

Shanghai

Museum/Gallery
1 announced, 4 completed

ASIA

Museum/Gallery
16 announced, 31 completed

Performing Arts Center
4 completed

Multifunction Arts Venue
3 announced, 5 completed

Cultural Hub/District
4 announced, 2 completed

Chengdu

Museum/Gallery
1 announced, 3 completed

Multifunction Arts Venue
1 completed

Cultural Hub/District
1 announced

MIDDLE EAST

Museum/Gallery
2 announced, 4 completed

Multifunction Arts Venue
2 completed

Cultural Hub/District
1 completed

AUSTRALIA & NEW ZEALAND

Museum/Gallery
3 announced, 5 completed

Performing Arts Center
1 announced, 2 completed

Multifunction Arts Venue
1 announced, 2 completed

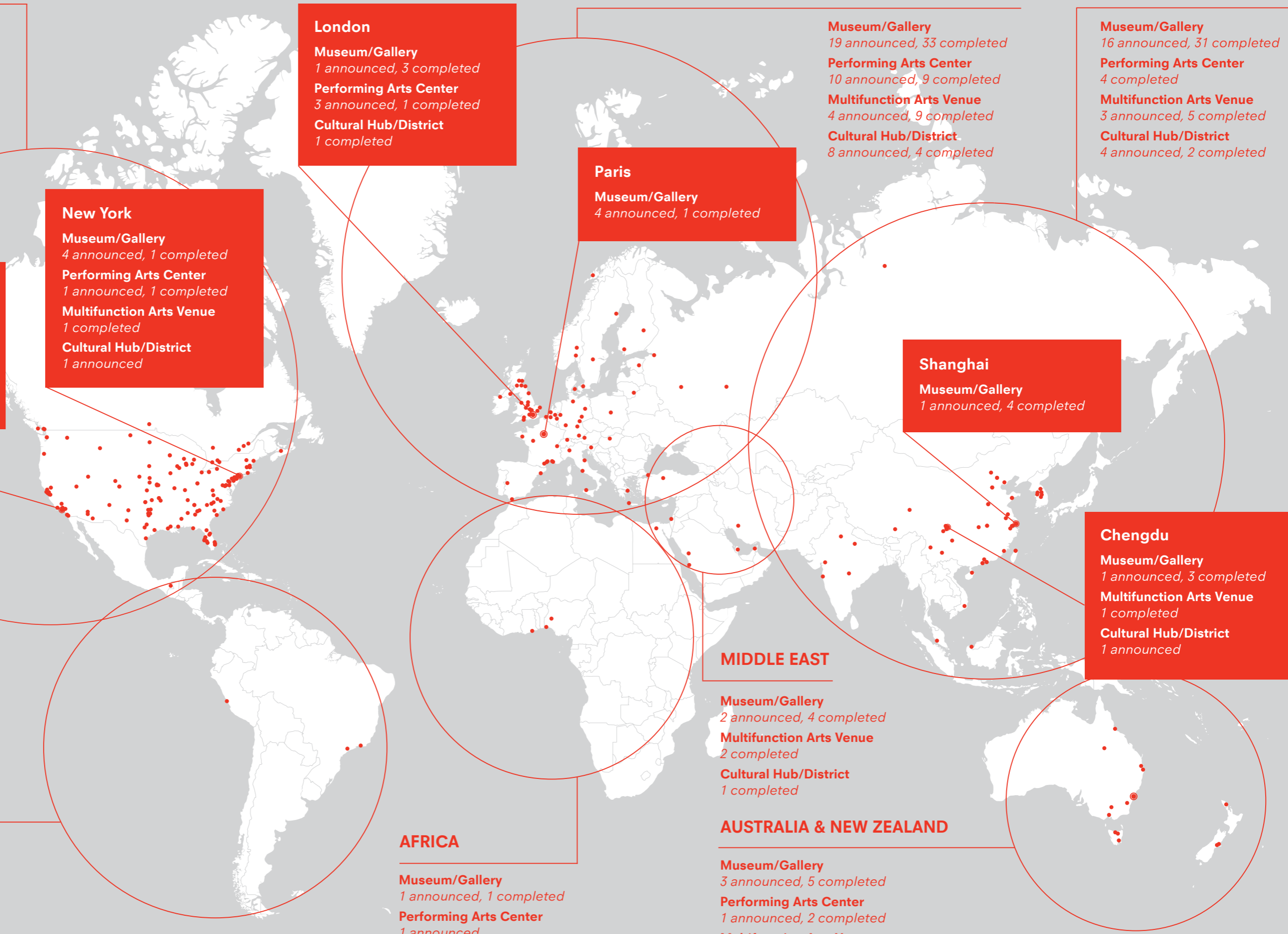
Cultural Hub/District
4 announced, 2 completed

AFRICA

Museum/Gallery
1 announced, 1 completed

Performing Arts Center
1 announced

Cultural Hub/District
1 announced



Top 10 Budgets for Announced Projects

| Name | Budget | City/State | Country | Region | Building Type |
|--|---------------|-----------------|-------------|-----------------------|--------------------------|
| First Nations Cultural Precinct | \$286,000,000 | Melbourne | Australia | Australia/New Zealand | Cultural Hub/District |
| Natural History Museum | \$254,000,000 | Baoding | China | Asia | Museum/Gallery |
| Ngurra Cultural Precinct | \$227,000,000 | Canberra | Australia | Australia/New Zealand | Cultural Hub/District |
| St. Petersburg Conservatory | \$207,000,000 | St. Petersburg | Russia | Europe | Performing Arts Center |
| Barbican Centre | \$189,000,000 | London | UK | Europe | Performing Arts Center |
| Art Center Incheon Opera House and Museum | \$175,000,000 | Incheon | South Korea | Asia | Cultural Hub/District |
| SELA Cultural Center | \$150,000,000 | Los Angeles, CA | US | North America | Multifunction Arts Venue |
| New York Historical Society and LGBTQ+ Museum | \$140,000,000 | New York, NY | US | North America | Museum/Gallery |
| La Scala Design and Production Centre | \$129,000,000 | Milan | Italy | Europe | Multifunction Arts Venue |
| National Maritime Resources Museum | \$117,000,000 | Taipei | Taiwan | Asia | Museum/Gallery |

Top 10 Budgets for Completed Projects

| Name | Budget | City/State | Country | Region | Building Type |
|---|---------------|-------------------|-------------|---------------|--------------------------|
| M+ Museum at West Kowloon Cultural District | \$760,000,000 | Hong Kong | China | Asia | Museum/Gallery |
| MUNCH | \$632,000,000 | Oslo | Norway | Europe | Museum/Gallery |
| Academy Museum of Motion Pictures | \$482,000,000 | Los Angeles, CA | US | North America | Museum/Gallery |
| GES-2 House of Culture | \$379,000,000 | Moscow | Russia | Europe | Multifunction Arts Venue |
| Yangzhou Grand Canal Theater | \$280,000,000 | Yangzhou | China | Asia | Performing Arts Center |
| Henan Museum of Science and Technology | \$239,000,000 | Zhengzhou | China | Asia | Museum/Gallery |
| Philadelphia Museum of Art | \$233,000,000 | Philadelphia, PA | US | North America | Museum/Gallery |
| Kunsthau Zurich | \$215,000,000 | Zurich | Switzerland | Europe | Museum/Gallery |
| San Francisco Conservatory of Music Bowes Center for Performing Arts | \$200,000,000 | San Francisco, CA | US | North America | Performing Arts Center |
| Museum of Art Pudong | \$194,000,000 | Shanghai | China | Asia | Museum/Gallery |

All Projects Tracked: Announced

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|---|----------------------|-------------|-----------------------|----------------|--------------------------|--|---------------|--------------------|----------------|
| African Burial Ground International Memorial Museum and Educational Center | New York, NY | US | North America | New | Museum/Gallery | | N/A | N/A | Public |
| Algoma University Mukqua Waakaa'igan Indigenous Culture Centre | Sudbury | Canada | North America | New | Multifunction Arts Venue | Smoke Architecture and Moriyama & Teshima Architects | N/A | \$14,000,000 | Public |
| Amant Foundation Art Complex | New York, NY | US | North America | New | Cultural Hub/District | | 1,951 | \$40,000,000 | Not-for-profit |
| Ambassador Theater Community Arts Center | Baltimore, MD | US | North America | Renovation | Multifunction Arts Venue | Quinn Evans | 1,115 | \$20,000,000 | Not-for-profit |
| Ambleside Arts and Culture Centre | Vancouver | Canada | North America | New | Multifunction Arts Venue | | 2,323 | \$30,000,000 | Public |
| Anno Museum | Hamar | Norway | Europe | Expansion | Museum/Gallery | | N/A | N/A | Public |
| Arctic Museum of Modern Art | Norilsk | Russia | Europe | Adaptive Reuse | Museum/Gallery | Mukosey | 8,500 | \$46,000,000 | Not-for-profit |
| Art Center Incheon Opera House and Museum | Incheon | South Korea | Asia | New | Cultural Hub/District | | 51,000 | \$175,000,000 | Public/Private |
| Arxplorer | Marseille | France | Europe | New | Museum/Gallery | | N/A | \$34,000,000 | Not-for-profit |
| Arts and Cultural Precinct | Townsville | Australia | Australia/New Zealand | New | Cultural Hub/District | | N/A | \$57,000,000 | Public |
| Barbican Centre | London | UK | Europe | Renovation | Performing Arts Center | Allies and Morrison and Asif Khan Studio | N/A | \$189,000,000 | Public |
| Baylor University Performing Arts Center | Waco, TX | US | North America | New | Performing Arts Center | | 9,734 | \$100,000,000 | Not-for-profit |
| Berwick Barracks Cultural Hub | Berwick-upon-Tweed | UK | Europe | Adaptive Reuse | Cultural Hub/District | | N/A | \$15,000,000 | Public |
| Bird College Theatre Block | London | UK | Europe | New | Performing Arts Center | Hamilton Architects | N/A | N/A | Private |
| Birmingham Museum of Science and Industry | Birmingham | UK | Europe | New | Museum/Gallery | | N/A | \$27,000,000 | Public |
| Black Cultural Center | Fort Myers, FL | US | North America | New | Multifunction Arts Venue | | 3,716 | \$22,000,000 | Not-for-profit |
| Brooklyn Museum | New York, NY | US | North America | Renovation | Museum/Gallery | | 3,716 | \$50,000,000 | Not-for-profit |
| BRUSK Museum | Bruges | Belgium | Europe | New | Museum/Gallery | Robbrecht en Daem architecten and Salens Architecten | 9,500 | \$29,000,000 | Public |
| BRUTUS Cultural Complex | Rotterdam | Belgium | Europe | New | Cultural Hub/District | Atelier Van Lieshout and Powerhouse Company | 7,000 | N/A | Private |
| California State University Long Beach Kleefeld Contemporary Art Museum | Long Beach, CA | US | North America | Renovation | Museum/Gallery | Pfeiffer | 1,022 | \$12,000,000 | Public |
| Cape Fear Museum and Library | Wilmington, NC | US | North America | New | Museum/Gallery | LS3P | 4,370 | \$56,000,000 | Not-for-profit |
| Carolinas Aviation Museum | Charlotte, NC | US | North America | Expansion | Museum/Gallery | Progressive AE | 5,853 | \$22,000,000 | Not-for-profit |
| Centre for Performing Arts | Rotherham | UK | Europe | New | Performing Arts Center | HLMAD Architects | N/A | N/A | Public |
| Chicago Cultural Center | Chicago, IL | US | North America | Renovation | Multifunction Arts Venue | Harboe Architects | 2,526 | \$15,000,000 | Not-for-profit |
| Chung-ju National Museum | Chungju | South Korea | Asia | New | Museum/Gallery | Onah Architects, Jongjin Lee architects and Laguillo Arquitectos | 9,635 | \$20,000,000 | Public |
| Cincinnati Art Museum | Cincinnati, OH | US | North America | Renovation | Museum/Gallery | | 18,581 | \$65,000,000 | Not-for-profit |
| City Auditorium | Colorado Springs, CO | US | North America | Renovation | Performing Arts Center | | 8,361 | \$51,000,000 | Not-for-profit |
| City Museum | Norilsk | Russia | Europe | New | Museum/Gallery | | N/A | \$17,000,000 | Public |
| College of Charleston Simons Center for the Arts | Charleston, SC | US | North America | Renovation | Multifunction Arts Venue | HGA and Liollo Architecture | 8,116 | \$50,000,000 | Public |
| Cort Theatre | New York, NY | US | North America | Expansion | Performing Arts Center | Kostow Greenwood Architects | 1,858 | \$45,000,000 | Not-for-profit |
| Crannog Centre Museum | Kenmore | UK | Europe | New | Museum/Gallery | LDN Architects | N/A | \$15,000,000 | Not-for-profit |
| Crystal Bridges Museum of American Art | Bentonville, AR | US | North America | Expansion | Museum/Gallery | Safdie Architects | 9,290 | N/A | Not-for-profit |
| Cutler Plotkin Jewish Heritage Center | Phoenix, AZ | US | North America | Expansion | Museum/Gallery | Motley Design Group | 1,579 | \$15,000,000 | Not-for-profit |
| Dartmouth College Hopkins Center for the Arts | Hanover, NH | US | North America | Expansion | Performing Arts Center | Snøhetta | N/A | \$75,000,000 | Private |
| Deutsch-Deutsches Museum | Töpen | Germany | Europe | Expansion | Museum/Gallery | | N/A | \$15,000,000 | Public |
| Discovery Center at Water's Edge | Aberdeen, MD | US | North America | New | Museum/Gallery | | 3,252 | \$25,000,000 | Not-for-profit |
| Dolores Huerta Peace & Justice Cultural Center | Bakersfield, CA | US | North America | New | Multifunction Arts Venue | Rodriguez Associates Architects & Planners | 3,382 | \$22,000,000 | Not-for-profit |
| Dr. Carter G. Woodson African American Museum | St. Petersburg, FL | US | North America | New | Museum/Gallery | Wannemacher Jensen Architects | 2,694 | \$20,000,000 | Not-for-profit |
| Dunbar Theater | Wichita, KS | US | North America | Renovation | Performing Arts Center | LK Architecture | 2,323 | \$18,000,000 | Not-for-profit |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|--|-------------------|--------------|-----------------------|----------------|--------------------------|--|---------------|--------------------|----------------|
| Edge on the Square | San Francisco, CA | US | North America | New | Multifunction Arts Venue | | N/A | \$27,000,000 | Not-for-profit |
| Ellen Noel Art Museum | Odessa, TX | US | North America | Expansion | Museum/Gallery | Parkhill, Smith and Cooper Architects | N/A | \$12,000,000 | Not-for-profit |
| Emma S. Barrientos Mexican American Cultural Center | Austin, TX | US | North America | Expansion | Multifunction Arts Venue | Miró Rivera Architects and Tatiana Bilbao Estudio | 6,364 | \$27,000,000 | Not-for-profit |
| Ferris State University Jim Crow Museum of Racist Imagery | Big Rapids, MI | US | North America | New | Museum/Gallery | Neumann/Smith Architecture | 3,013 | \$19,000,000 | Public |
| First Nations Cultural Precinct | Melbourne | Australia | Australia/New Zealand | New | Cultural Hub/District | | N/A | \$286,000,000 | Public |
| Forest Theater | Dallas, TX | US | North America | Renovation | Performing Arts Center | HKS Architects | 4,181 | \$75,000,000 | Not-for-profit |
| Fotografiska Miami | Miami, FL | US | North America | Adaptive Reuse | Museum/Gallery | Rockwell Group | 3,902 | \$33,000,000 | Private |
| Fotografiska Shanghai | Shanghai | China | Asia | Adaptive Reuse | Museum/Gallery | Neri&Hu | 4,637 | \$30,000,000 | Private |
| Foundation Theatre Complex | Sydney | Australia | Australia/New Zealand | New | Performing Arts Center | | N/A | N/A | Commercial |
| Galiaskar Kamal Tatarian State Academy Theatre | Kazan | Russia | Europe | New | Performing Arts Center | Kengo Kuma & Associates | 36,000 | N/A | Public |
| Gandhi Darshan Museum | Vadodara | India | Asia | Adaptive Reuse | Museum/Gallery | | 18,000 | \$13,000,000 | Public |
| Garage Museum of Contemporary Art | Moscow | Russia | Europe | Expansion | Museum/Gallery | SANAA | 9,476 | N/A | Private |
| George Floyd Memorial Center and Museum | Raleigh, NC | US | North America | New | Museum/Gallery | | N/A | \$20,000,000 | Not-for-profit |
| Germanisches National Museum | Nuremberg | Germany | Europe | Renovation | Museum/Gallery | David Chipperfield Architects | 5,550 | \$52,000,000 | Public |
| Hainan Science and Technology Museum | Haikou | China | Asia | New | Museum/Gallery | MAD Architects | 46,452 | \$115,000,000 | Public |
| Harn Museum of Art at the University of Florida | Gainesville, FL | US | North America | Expansion | Museum/Gallery | Tod Williams Billie Tsien Architects | 1,858 | \$13,000,000 | Public |
| Herbert Hoover Presidential Library and Museum | West Branch, IA | US | North America | Renovation | Museum/Gallery | | 4,382 | \$20,000,000 | Not-for-profit |
| Holocaust Museum LA | Los Angeles, CA | US | North America | Expansion | Museum/Gallery | Belzberg Architects | 2,044 | \$45,000,000 | Not-for-profit |
| Huntridge Theater | Las Vegas, NV | US | North America | Renovation | Performing Arts Center | | N/A | N/A | Commercial |
| Institute of Contemporary African Art & Film | Ilorin | Nigeria | Africa | New | Museum/Gallery | Studio Contra | N/A | N/A | Not-for-profit |
| Interactive Art Museum | Surrey | Canada | North America | New | Museum/Gallery | | 5,574 | \$47,000,000 | Public |
| International Art Island | Chengdu | China | Asia | New | Cultural Hub/District | | N/A | N/A | Private |
| International Slavery Museum | Liverpool | UK | Europe | Expansion | Museum/Gallery | | N/A | \$13,000,000 | Public |
| International Women's Baseball Museum | Rockford, IL | US | North America | New | Museum/Gallery | | N/A | \$10,000,000 | Not-for-profit |
| J.-Antonio-Thompson Theatre | Trois-Rivieres | Canada | North America | Renovation | Performing Arts Center | | N/A | \$29,000,000 | Public |
| Jeddah Central Museum | Jeddah | Saudi Arabia | Middle East | New | Museum/Gallery | | N/A | N/A | Public |
| Kanamaluka Cultural Centre | Launceston | Australia | Australia/New Zealand | New | Multifunction Arts Venue | Artas Architects | N/A | \$43,000,000 | |
| La Scala Design and Production Centre | Milan | Italy | Europe | Adaptive Reuse | Multifunction Arts Venue | | N/A | \$129,000,000 | Public |
| LaGrange Art Museum | LaGrange, GA | US | North America | Renovation | Museum/Gallery | Gensler | N/A | \$17,000,000 | Not-for-profit |
| Lee Kun-hee Art Museum | Seoul | South Korea | Asia | New | Museum/Gallery | | 9,787 | \$79,000,000 | Public |
| Leipzig Natural History Museum | Leipzig | Germany | Europe | Adaptive Reuse | Museum/Gallery | | N/A | \$46,000,000 | Public |
| Lithuanian National Radvilia Palace Museum of Art | Vilnius | Lithuania | Europe | Adaptive Reuse | Museum/Gallery | Audrius Bučas, Darius Čaplinskas, and Gintaras Kuginis | N/A | N/A | Public |
| Łódź Architecture Centre | Łódź | Poland | Europe | New | Multifunction Arts Venue | Studio Libeskind | 4,506 | N/A | |
| Lowestoft Cultural Quarter | Lowestoft | UK | Europe | New | Cultural Hub/District | | N/A | \$45,000,000 | Public |
| Magic City Discovery Center | Minot, ND | US | North America | New | Museum/Gallery | Ackerman-Estvold | 2,055 | \$14,000,000 | Not-for-profit |
| Martin Theatre | Panama City, FL | US | North America | Renovation | Performing Arts Center | DAG Architects | N/A | \$14,000,000 | Not-for-profit |
| Maryland Cultural and Conference Center | Annapolis, MD | US | North America | New | Multifunction Arts Venue | Martinez + Johnson Architects | 6,039 | \$57,000,000 | Not-for-profit |
| Mi'kmawey Debert Cultural Centre | Debert | Canada | North America | New | Multifunction Arts Venue | Lydon Lynch Architects and Formline Architecture | 2,787 | \$24,000,000 | Not-for-profit |
| Musée du Grand Siècle | Paris | France | Europe | Adaptive Reuse | Museum/Gallery | | N/A | \$107,000,000 | Public |
| Museum of American Speed | Lincoln, NE | US | North America | Expansion | Museum/Gallery | | 8,361 | \$10,000,000 | Not-for-profit |
| Museum of Art and Light | Manhattan, KS | US | North America | New | Museum/Gallery | LK Architecture | 4,645 | \$44,000,000 | Not-for-profit |
| Museum of Art of São Paulo Assis Chateaubriand | São Paulo | Brazil | Latin America | Expansion | Museum/Gallery | Arquitetura Julio Neves | 6,968 | \$38,000,000 | Not-for-profit |
| Museum of India Storage Center | New Delhi | India | Asia | New | Museum/Gallery | | 18,581 | N/A | Public |
| Museum of Islamic Art | Doha | Qatar | Middle East | Expansion | Museum/Gallery | Cundall | N/A | N/A | Public |
| Museum of Marathi Theater | Mumbai | India | Asia | Adaptive Reuse | Museum/Gallery | | 7,000 | \$19,000,000 | Public |
| Museum of Nebraska Art | Kearney, NE | US | North America | Expansion | Museum/Gallery | BVH Architecture | 1,486 | \$25,000,000 | Not-for-profit |
| Museum of Old and New Art | Hobart | Australia | Australia/New Zealand | Expansion | Museum/Gallery | Fender Katsalidis | N/A | N/A | Private |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|---|-------------------|-------------|-----------------------|----------------|--------------------------|--|---------------|--------------------|----------------|
| National Arts Theatre | Lagos | Nigeria | Africa | Renovation | Performing Arts Center | | 23,000 | \$48,000,000 | Public |
| National Bauhaus Arts Museum | Quebec City | Canada | North America | Expansion | Museum/Gallery | | N/A | \$33,000,000 | Public |
| National Center for Civil and Human Rights | Atlanta, GA | US | North America | Expansion | Museum/Gallery | | 2,220 | \$37,000,000 | Not-for-profit |
| National Centre for Music | Edinburgh | UK | Europe | Adaptive Reuse | Performing Arts Center | Richard Murphy Architects | N/A | \$57,000,000 | Public |
| National Design Museum | Sejong | South Korea | Asia | New | Museum/Gallery | Unsaeng-dong Architects and SSWA Architecture | 12,157 | \$32,000,000 | Public |
| National Digital Heritage Center | Sejong | South Korea | Asia | New | Museum/Gallery | SAMOO | 11,947 | \$20,000,000 | Public |
| National Gallery | London | UK | Europe | Renovation | Museum/Gallery | Selldorf Architects | N/A | \$38,000,000 | Public |
| National Juneteenth Museum | Fort Worth, TX | US | North America | New | Museum/Gallery | Bennett Partners | N/A | \$30,000,000 | Not-for-profit |
| National Maritime Resources Museum | Taipei | Taiwan | Asia | New | Museum/Gallery | | N/A | \$117,000,000 | |
| National Museum of the Royal Navy | Hartlepool | UK | Europe | Expansion | Museum/Gallery | | N/A | N/A | Public |
| National Museum of Women in the Arts | Washington D.C. | US | North America | Renovation | Museum/Gallery | Sandra Vicchio & Associates | 7,246 | \$66,000,000 | Public |
| National Museums Liverpool | Liverpool | UK | Europe | Renovation | Cultural Hub/District | Asif Khan Architects and Dalman Architects | N/A | \$28,000,000 | Public |
| National Sports Museum | Christchurch | New Zealand | Australia/New Zealand | New | Museum/Gallery | GCA Architects | 7,000 | \$49,000,000 | Not-for-profit |
| National Theatre and Cultural Hub | Gibraltar | Gibraltar | Europe | New | Cultural Hub/District | | 5,305 | \$25,000,000 | Public |
| Natural History Museum | Baoding | China | Asia | New | Museum/Gallery | | N/A | \$254,000,000 | |
| New Jersey Performing Arts Center (NJPAC) | Newark, NJ | US | North America | Expansion | Performing Arts Center | Skidmore, Owings & Merrill (SOM) | N/A | N/A | Not-for-profit |
| New York Historical Society and LGBTQ+ Museum | New York, NY | US | North America | Expansion | Museum/Gallery | Robert A.M. Stern Architects | 6,503 | \$140,000,000 | Not-for-profit |
| Newark Community Museum | Newark, NJ | US | North America | Adaptive Reuse | Museum/Gallery | Gensler | 929 | N/A | Not-for-profit |
| Newark Museum of Art Museum Parc | Newark, NJ | US | North America | New | Multifunction Arts Venue | KSS Architects | N/A | N/A | |
| Ngurra Cultural Precinct | Canberra | Australia | Australia/New Zealand | New | Cultural Hub/District | | 27,368 | \$227,000,000 | Public |
| Niagara Falls Visitor Center | Niagara Falls, NY | US | North America | New | Multifunction Arts Venue | GWWO Architects | 2,694 | \$46,000,000 | Public |
| North Carolina Transportation Museum | Spencer, NC | US | North America | Renovation | Museum/Gallery | | N/A | \$10,000,000 | Not-for-profit |
| North Dakota State University Performing Arts Center | Fargo, ND | US | North America | New | Performing Arts Center | | N/A | \$45,000,000 | Public |
| Nuu-chah-nulth Cultural Centre | Port Alberni | Canada | North America | New | Multifunction Arts Venue | | N/A | \$20,000,000 | Not-for-profit |
| Octagon Theatre | Yeovil | UK | Europe | Expansion | Performing Arts Center | Feilden Clegg Bradley Studios | N/A | \$37,000,000 | Public |
| Oral Roberts University Media Arts Center | Tulsa, OK | US | North America | New | Performing Arts Center | | 6,689 | \$38,000,000 | Private |
| Orange Show Center for Visionary Art | Houston, TX | US | North America | Expansion | Multifunction Arts Venue | Rogers Partners | 2,880 | \$20,000,000 | Not-for-profit |
| Oxford Street Cultural and Creative Precinct | Sydney | Australia | Australia/New Zealand | New | Cultural Hub/District | | 11,000 | N/A | Public |
| Paramount Arts Complex | Kunming | China | Asia | New | Cultural Hub/District | | N/A | N/A | Public/Private |
| Pennsylvania Trolley Museum | Washington, PA | US | North America | Expansion | Museum/Gallery | | 1,951 | \$14,000,000 | Not-for-profit |
| Performing Arts and Events Center | Panama City, FL | US | North America | New | Performing Arts Center | Wilson Butler Architects and Fentress Architects | N/A | \$100,000,000 | Public |
| Performing Arts Center | Lafayette, LA | US | North America | New | Performing Arts Center | | N/A | \$100,000,000 | Public |
| PHI Contemporary | Montreal | Canada | North America | New | Museum/Gallery | | 6,900 | \$37,000,000 | Not-for-profit |
| Powerhouse Museum Discovery Centre | Sydney | Australia | Australia/New Zealand | Expansion | Museum/Gallery | Lahnzimm Architects | 8,135 | \$26,000,000 | Public |
| Public Art Museum | Wonju | South Korea | Asia | New | Museum/Gallery | | N/A | \$12,000,000 | Public |
| Queens Museum | New York, NY | US | North America | Expansion | Museum/Gallery | | 4,645 | \$26,000,000 | Not-for-profit |
| Radford University Artis Center for Adaptive Innovation and Creativity | Radford, VA | US | North America | New | Multifunction Arts Venue | William Rawn Associates | 18,302 | \$102,000,000 | Public |
| Ramayan Museum and Cultural Centre | Lucknow | India | Asia | New | Multifunction Arts Venue | | N/A | \$19,000,000 | Public |
| Reading Prison Arts Centre | Reading | UK | Europe | Adaptive Reuse | Multifunction Arts Venue | | N/A | \$16,000,000 | |
| Rollins Museum of Art | Winter Park, FL | US | North America | New | Museum/Gallery | | 2,787 | \$23,000,000 | Private |
| Rubell Museum | Washington D.C. | US | North America | Adaptive Reuse | Museum/Gallery | Beyer Blinder Belle | 2,880 | N/A | Private |
| Rubens House | Antwerp | Belgium | Europe | Expansion | Museum/Gallery | Robbrecht and Daem Architects | N/A | \$18,000,000 | Not-for-profit |
| Sadler's Wells East | London | UK | Europe | New | Performing Arts Center | O'Donnell + Tuomey | 8,954 | N/A | Not-for-profit |
| San Diego Automotive Museum | San Diego, CA | US | North America | Expansion | Museum/Gallery | Roesling Nakamura Terada Architects | 1,579 | \$22,000,000 | Not-for-profit |
| San Diego College of Continuing Education Common Ground Theatre | San Diego, CA | US | North America | Renovation | Performing Arts Center | | N/A | \$35,000,000 | Public |
| San Mateo County History Museum | San Mateo, CA | US | North America | Expansion | Museum/Gallery | Adolph S. Rosekrans Architects | 1,301 | \$12,000,000 | Not-for-profit |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|---|--------------------|-------------|---------------|----------------|--------------------------|---|---------------|--------------------|----------------|
| Sarasota African American Cultural Arts Center and History Museum | Sarasota, FL | US | North America | New | Museum/Gallery | | 1,115 | \$12,000,000 | Not-for-profit |
| Sawmill Center for the Arts | Albuquerque, NM | US | North America | New | Multifunction Arts Venue | Olson Kundig | 2,936 | \$10,000,000 | Not-for-profit |
| Scala Theatre | Worcester | UK | Europe | Adaptive Reuse | Performing Arts Center | | N/A | \$23,000,000 | Public |
| SELA Cultural Center | Los Angeles, CA | US | North America | New | Multifunction Arts Venue | Gehry Partners | 7,897 | \$150,000,000 | Not-for-profit |
| Seoul National University Cultural Center | Seoul | South Korea | Asia | Renovation | Multifunction Arts Venue | Unsaengdong Architects Office | 11,500 | \$43,000,000 | Public |
| Serendipity Arts Foundation Live Museum | New Delhi | India | Asia | New | Museum/Gallery | | N/A | N/A | Not-for-profit |
| Shenzhen Antuo Hill Museums | Shenzhen | China | Asia | New | Cultural Hub/District | 2Portzamparc | 214,000 | N/A | Public |
| Shenzhen Longgang Pingdi Community Culture and Sports Center | Shenzhen | China | Asia | New | Multifunction Arts Venue | | 71,890 | \$104,000,000 | Public |
| Sligo Cultural Quarter | Sligo | Ireland | Europe | New | Cultural Hub/District | | N/A | \$52,000,000 | Public |
| Smithsonian Air and Space Museum Bezos Learning Center | Washington D.C. | US | North America | New | Museum/Gallery | HOK and Quinn Evans | 4,645 | \$100,000,000 | Public |
| Spokane Valley Performing Arts Center | Spokane Valley, TX | US | North America | New | Performing Arts Center | NAC Architecture | 5,481 | \$36,000,000 | Not-for-profit |
| Spree Park | Berlin | Germany | Europe | Adaptive Reuse | Cultural Hub/District | | N/A | \$77,000,000 | Public |
| St. Petersburg Conservatory | St. Petersburg | Russia | Europe | Renovation | Performing Arts Center | | 31,234 | \$207,000,000 | Public |
| State Military Museum | Mumbai | India | Asia | New | Museum/Gallery | | N/A | N/A | Public |
| Sumter Opera House | Sumter, SC | US | North America | Renovation | Performing Arts Center | | N/A | \$15,000,000 | Not-for-profit |
| Tampa Museum of Art | Tampa, FL | US | North America | Expansion | Museum/Gallery | Weiss/Manfredi | 4,738 | \$68,000,000 | Not-for-profit |
| Tartu Downtown Cultural Centre | Tartu | Estonia | Europe | New | Multifunction Arts Venue | | N/A | N/A | Public |
| teamLab Borderless Hamburg Digital Art Museum | Hamburg | Germany | Europe | New | Museum/Gallery | | 7,000 | \$48,000,000 | Commercial |
| Texas A&M University - Corpus Christi Center for the Arts | Corpus Christi, TX | US | North America | New | Performing Arts Center | | N/A | \$45,000,000 | Public |
| Texas Ranger Hall of Fame and Museum | Waco, TX | US | North America | Renovation | Museum/Gallery | | N/A | \$24,000,000 | Not-for-profit |
| The Center for Black Excellence and Culture | Madison, WI | US | North America | New | Multifunction Arts Venue | JLA Architects | 5,110 | \$38,000,000 | Not-for-profit |
| The Hill Quarter & The Music Mountain | Eindhoven | Netherlands | Europe | New | Cultural Hub/District | MVRDV | 27,000 | N/A | |
| The Loom | Oakland, CA | US | North America | Adaptive Reuse | Multifunction Arts Venue | David Baker Architects | 18,580 | N/A | Private |
| Theatre in the Park | Shawnee, KS | US | North America | Expansion | Performing Arts Center | SFS Architecture | 1,301 | \$26,000,000 | Not-for-profit |
| Thermenmuseum Heerlen | Heerlen | Netherlands | Europe | Renovation | Museum/Gallery | Kraaijvanger Architects | 8,836 | \$20,000,000 | Not-for-profit |
| Toronto Holocaust Museum | Toronto | Canada | North America | New | Museum/Gallery | Reich & Petch | 929 | \$22,000,000 | Not-for-profit |
| Turku Music Centre | Turku | Finland | Europe | New | Performing Arts Center | PES-Architects | 27,871 | N/A | Public |
| UCCA Centre for Contemporary Art Chengdu | Chengdu | China | Asia | New | Museum/Gallery | | N/A | N/A | |
| Ulus Modern Culture and Art Center | Ankara | Turkey | Asia | New | Museum/Gallery | Nous Architecture | N/A | N/A | Public |
| United Irish Cultural Center | San Francisco, CA | US | North America | New | Multifunction Arts Venue | Studio BANAA | 9,290 | \$65,000,000 | Not-for-profit |
| University of Arkansas Windgate Art and Design District | Fayetteville, AK | US | North America | Expansion | Cultural Hub/District | Tod Williams Billie Tsien Architects | 5,388 | \$34,000,000 | Public |
| University of Central Florida Performing Arts Complex | Orlando, FL | US | North America | Expansion | Performing Arts Center | Schenkel & Shultz Architecture | 11,408 | \$78,000,000 | Public |
| University of Nebraska - Lincoln Kimball Recital Hall | Lincoln, NE | US | North America | Renovation | Performing Arts Center | Quinn Evans | N/A | \$15,000,000 | Public |
| University of Nebraska - Lincoln Lied Center for the Performing Arts | Lincoln, NE | US | North America | Expansion | Performing Arts Center | BVH Architecture | 1,486 | \$26,000,000 | Public |
| University of Nebraska - Lincoln Westbrook Music Building | Lincoln, NE | US | North America | New | Performing Arts Center | BNIM | 9,383 | \$75,000,000 | Public |
| University of North Carolina Greensboro Arts Place | Greensboro, NC | US | North America | New | Multifunction Arts Venue | EVOKE Studio Architecture | 1,858 | \$10,000,000 | Public |
| University of Pennsylvania Performing Arts Center | Philadelphia, PA | US | North America | New | Performing Arts Center | | 3,345 | \$31,000,000 | Private |
| W.E.B. Du Bois Museum Complex | Accra | Ghana | Africa | New | Cultural Hub/District | Adjaye Associates | 15,000 | N/A | Not-for-profit |
| Wisconsin Veterans Museum | Madison, WI | US | North America | New | Museum/Gallery | HGA Architects | 4,366 | N/A | Not-for-profit |
| World War 1 Museum | Kansas City, MO | US | North America | Renovation | Museum/Gallery | | 2,787 | \$10,000,000 | Not-for-profit |
| Xinatli | n/a | Mexico | Latin America | New | Museum/Gallery | Studio Viktor Sørless and Estudio Juiñi | N/A | N/A | Not-for-profit |
| Zhou B Art Center | Kansas City, MO | US | North America | Adaptive Reuse | Multifunction Arts Venue | BNIM | 5,017 | \$20,000,000 | Not-for-profit |



All Projects Tracked: Completed

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|---|-------------------|-----------|-----------------------|----------------|--------------------------|--|---------------|--------------------|----------------|
| Academy Museum of Motion Pictures | Los Angeles, CA | US | North America | New | Museum/Gallery | Renzo Piano | 27,871 | \$482,000,000 | Not-for-profit |
| African-American Civil War Museum | Washington, D.C. | US | North America | Adaptive Reuse | Museum/Gallery | Torti Gallas + Partners | 6,039 | \$45,000,000 | Not-for-profit |
| Alberta Blair Theater | Billings, MT | US | North America | Renovation | Performing Arts Center | Cushing Terrell | 2,490 | \$14,000,000 | Not-for-profit |
| An Ty Roz Cultural Centre | Moréac | France | Europe | New | Multifunction Arts Venue | Tracks Architects | 1,950 | | Public |
| ANOHA Children's Museum at Jewish Museum Berlin | Berlin | Germany | Europe | New | Museum/Gallery | Olson Kundig | 2,700 | | Not-for-profit |
| Archaeological Museum of Chania | Chania | Greece | Europe | New | Museum/Gallery | Bobotis & Bobotis Architects | 6,000 | \$10,000,000 | Public |
| Art Museum on Market | Jiashan | China | Asia | New | Museum/Gallery | Scenic Architecture Office | 2,500 | | |
| Arts Umbrella Centre | Vancouver | Canada | North America | New | Multifunction Arts Venue | Henriquez Partners Architects | 4,645 | \$21,000,000 | Not-for-profit |
| Asian Art Museum | San Francisco, CA | US | North America | Expansion | Museum/Gallery | wHY Architecture | 8,500 | \$103,000,000 | Not-for-profit |
| Atatürk Cultural Center | Istanbul | Turkey | Europe | New | Cultural Hub/District | Tabanlıoğlu Architects | 96,000 | \$135,000,000 | Public |
| Australian Centre for the Moving Image | Melbourne | Australia | Australia/New Zealand | Renovation | Museum/Gallery | BKK Architects | 1,579 | \$29,000,000 | Public |
| Australian Stockman's Hall of Fame and Outback Heritage Centre | Longreach | Australia | Australia/New Zealand | Renovation | Museum/Gallery | Brian Hooper Architect and M3 Architecture | 2,500 | \$11,000,000 | Not-for-profit |
| Bay Area Discovery Museum | Sausalito, CA | US | North America | Renovation | Museum/Gallery | Olson Kundig | 4,274 | \$19,000,000 | Not-for-profit |
| Beckman YOLA Center (Youth Orchestra Los Angeles) | Los Angeles, CA | US | North America | New | Performing Arts Center | Gehry Partners | 2,323 | \$15,000,000 | Not-for-profit |

Above:
Frederik Meijer Gardens and Sculpture Park, Grand Rapids, MI

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|--|---------------------|-------------|---------------|----------------|--------------------------|---|---------------|--------------------|----------------|
| Belmont University Fisher Center for the Performing Arts Center | Nashville, TN | US | North America | New | Performing Arts Center | ESa | 13,935 | \$180,000,000 | Private |
| Benton Art Museum at Pomona College | Claremont, CA | US | North America | New | Museum/Gallery | Machado Silvetti | 3,066 | \$44,000,000 | Private |
| Bradley Symphony Center | Milwaukee, WI | US | North America | Renovation | Performing Arts Center | Kahler Slater | 18,766 | \$90,000,000 | Not-for-profit |
| Buddy Holly Hall of Performing Arts and Sciences By Art Matters | Lubbock, TX | US | North America | New | Performing Arts Center | Diamond Schmitt Architects | 20,439 | \$158,000,000 | Not-for-profit |
| Cang Art Museum | Hangzhou | China | Asia | New | Museum/Gallery | Renzo Piano | 6,000 | | Private |
| Capital One Hall | Tysons, VA | US | North America | New | Performing Arts Center | HGA | 13,843 | \$120,000,000 | Public/Private |
| Capri Theater | Minneapolis, MN | US | North America | Renovation | Performing Arts Center | Baker Associates | 3,252 | \$13,000,000 | Not-for-profit |
| Carteret Performing Arts and Events Center | Carteret, NJ | US | North America | New | Performing Arts Center | Potter Architects | 5,110 | \$51,000,000 | Not-for-profit |
| Caso do Pontal Museum | Rio de Janeiro | Brazil | Latin America | New | Museum/Gallery | Arquitetos Associados | 2,445 | | Not-for-profit |
| Cau Dat Tea Museum | Da Lat | Vietnam | Asia | Adaptive Reuse | Museum/Gallery | Bo Design & Construction | 12,000 | | |
| Center for Performing Arts | Minneapolis, MN | US | North America | Expansion | Performing Arts Center | Alliance | 1,858 | | Not-for-profit |
| Cerritos College Performing Arts Center | Norwalk, CA | US | North America | New | Performing Arts Center | Pfeiffer | 77,000 | \$80,000,000 | Public |
| Chengdu Giant Panda Museum | Chengdu | China | Asia | New | Museum/Gallery | Jora Vision | 7,179 | | Public |
| Chengdu Museum of Contemporary Art | Chengdu | China | Asia | New | Museum/Gallery | | 33,000 | | Public |
| Chengdu Tianfu Art Museum | Chengdu | China | Asia | New | Museum/Gallery | | 40,000 | | Public |
| Children's Museum & Theatre of Maine | Portland, ME | US | North America | New | Performing Arts Center | Bruner/Cott Architects | 2,787 | \$14,000,000 | Not-for-profit |
| Choctaw Cultural Center | Durant, OK | US | North America | New | Multifunction Arts Venue | JCJ Architecture | 9,290 | \$31,000,000 | Not-for-profit |
| Chongli Overseas Chinese Ice and Snow Museum | Zhangjiakou | China | Asia | New | Museum/Gallery | China Architectural Design and Research Institute | 24,035 | \$46,000,000 | |
| Cincinnati Ballet Valentine Center for Dance | Cincinnati, OH | US | North America | New | Performing Arts Center | GBBN | 5,295 | \$31,000,000 | Not-for-profit |
| Cité du Vin | Beijing | China | Asia | New | Multifunction Arts Venue | | | | |
| Columbia County Performing Arts Center | Augusta, GA | US | North America | New | Performing Arts Center | Craig Gaulden Davis | 7,897 | \$40,000,000 | Public |
| Comédie de Genève Theatre | Geneva | Switzerland | Europe | New | Performing Arts Center | FRES Architectes | 16,060 | \$107,000,000 | Not-for-profit |
| Comic-Con Museum | San Diego, CA | US | North America | Adaptive Reuse | Museum/Gallery | | 25,000 | \$34,000,000 | Not-for-profit |
| Concord Museum | Concord, MA | US | North America | Renovation | Museum/Gallery | designLAB Architects | 1,672 | \$16,000,000 | Not-for-profit |
| Coppell Arts Center | Coppell, TX | US | North America | New | Performing Arts Center | Corgan | 2,787 | \$21,000,000 | Not-for-profit |
| Corvallis Museum | Corvallis, OR | US | North America | New | Museum/Gallery | Allied Works Architecture | 1,765 | \$12,000,000 | Not-for-profit |
| Courtauld Gallery | London | UK | Europe | Renovation | Museum/Gallery | Witherford Watson Mann | 5,257 | \$73,000,000 | Not-for-profit |
| Cuisuba Yi Cultural & Visitor Center | Bijie | China | Asia | New | Multifunction Arts Venue | West-line Studio | 2,569 | | Public |
| Cukrarna Gallery | Ljubljana | Slovenia | Europe | Adaptive Reuse | Museum/Gallery | Scapelab | 5,479 | \$25,000,000 | Public |
| Cultural Quarter | Örebro | Sweden | Europe | New | Cultural Hub/District | Wingårdh arkitektkontor | 14,000 | \$51,000,000 | Commercial |
| Datong Art Museum | Datong | China | Asia | New | Museum/Gallery | Foster + Partners | 32,000 | \$107,000,000 | Public |
| David Livingstone Birthplace Museum | Glasgow | UK | Europe | Renovation | Museum/Gallery | Hoskins Architects | | \$11,000,000 | Not-for-profit |
| DEA Museum | Arlington, VA | US | North America | Renovation | Museum/Gallery | | | \$12,000,000 | Public |
| Deji Cultural Complex | Nanjing | China | Asia | New | Multifunction Arts Venue | | | | Private |
| Denver Art Museum | Denver, CO | US | North America | Renovation | Museum/Gallery | Machado Silvetti and Fentress Architects | 27,221 | \$175,000,000 | Not-for-profit |
| Depot Noijmans Van Beuningen | Rotterdam | Netherlands | Europe | New | Museum/Gallery | MVRDV | 15,000 | \$101,000,000 | Public |
| Dia Chelsea | New York, NY | US | North America | Renovation | Museum/Gallery | Architecture Research Office | 3,019 | \$20,000,000 | Not-for-profit |
| Dokumentation Obersalzberg | Berchtesgaden | Germany | Europe | Expansion | Museum/Gallery | | 420 | \$23,000,000 | Public |
| Domaine de Bayssan Theatre | Béziers | France | Europe | New | Performing Arts Center | K Architectures | 3,770 | \$21,000,000 | Public |
| Dorset Museum | Dorchester | UK | Europe | Expansion | Museum/Gallery | Sigwalt Herman | 2,500 | \$20,000,000 | Not-for-profit |
| Emmaus Center | New York, NY | US | North America | Renovation | Performing Arts Center | Carmody Groarke | 3,252 | \$20,000,000 | Not-for-profit |
| EPACENTER | East Palo Alto, CA | US | North America | New | Multifunction Arts Venue | Tobin Parnes Design | 2,323 | \$50,000,000 | Not-for-profit |
| Faith and Liberty Discovery Center | Philadelphia, PA | US | North America | New | Museum/Gallery | wHY Architecture | 3,716 | \$60,000,000 | Not-for-profit |
| Fellini Museum | Rimini | Italy | Europe | Adaptive Reuse | Museum/Gallery | JacobsWyper Architects | 1,650 | \$13,000,000 | Not-for-profit |
| First Americans Museum | Oklaoma City, OK | US | North America | New | Museum/Gallery | ADTP Architetti | 1,650 | \$13,000,000 | Not-for-profit |
| Fondazione Merz ZACentrale | Palermo | Italy | Europe | Adaptive Reuse | Museum/Gallery | Blatt Architects | 16,258 | \$175,000,000 | Not-for-profit |
| Fontevraud Modern Art Museum | Fontevraud-l'Abbaye | France | Europe | Adaptive Reuse | Museum/Gallery | 2bdm Architectes | 1,726 | \$13,000,000 | Private |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|--|-------------------|--------------|-----------------------|----------------|--------------------------|---|---------------|--------------------|----------------|
| Frederik Meijer Gardens and Sculpture Park | Grand Rapids, MI | US | North America | Expansion | Multifunction Arts Venue | Tod Williams Billie Tsien Architects | 9,290 | \$115,000,000 | Not-for-profit |
| GES-2 House of Culture | Moscow | Russia | Europe | Adaptive Reuse | Multifunction Arts Venue | Renzo Piano | 20,000 | \$382,000,000 | Not-for-profit |
| Glorya Kaufman Performing Arts Center | Los Angeles, CA | US | North America | New | Performing Arts Center | AUX Architecture | 980 | | Not-for-profit |
| Grand Opera House | Belfast | UK | Europe | Renovation | Performing Arts Center | Consarc Design Group | | \$16,000,000 | Not-for-profit |
| Grand Palais Éphémère | Paris | France | Europe | New | Museum/Gallery | Wilmotte & Associés | 10,000 | \$43,000,000 | Public |
| Greenwood Rising Museum | Tulsa, OK | US | North America | New | Museum/Gallery | Selser Schaefer Architects | 650 | \$30,000,000 | Not-for-profit |
| Haeoreum Grand Theater at the National Theater of Korea | Seoul | South Korea | Asia | Renovation | Performing Arts Center | | | \$53,000,000 | Public |
| Hans Christian Andersen Museum | Odense | Denmark | Europe | New | Museum/Gallery | Kengo Kuma & Associates | 5,600 | \$56,000,000 | Public |
| Hayy Jameel | Jeddah | Saudi Arabia | Middle East | New | Multifunction Arts Venue | waiwai | 17,000 | | Not-for-profit |
| Helen Bonfils Theatre Complex | Denver, CO | US | North America | Renovation | Performing Arts Center | Semple Brown Design | 17,187 | \$36,000,000 | Not-for-profit |
| Helga de Alvear Museum of Contemporary Art | Caceres | Spain | Europe | New | Museum/Gallery | Emilio Tuñón Arquitectos | 8,000 | \$11,000,000 | Not-for-profit |
| Henan Museum of Science and Technology | Zhengzhou | China | Asia | New | Museum/Gallery | | 54,453 | \$244,000,000 | Public |
| Home of the Arts | Gold Coast | Australia | Australia/New Zealand | New | Cultural Hub/District | ARM Architecture | 2,000 | \$43,000,000 | Public |
| Hong Kong University of Science and Technology Shaw Auditorium | Hong Kong | China | Asia | New | Performing Arts Center | Henning Larsen | 12,800 | \$19,000,000 | Public |
| Hospitalfield House Arts Centre | Arbroath | UK | Europe | Renovation | Multifunction Arts Venue | | | \$14,000,000 | Not-for-profit |
| Hotel de la Marine Museum | Paris | France | Europe | Renovation | Museum/Gallery | | 12,700 | \$141,000,000 | Public |
| House of Wisdom | Sharjah | UAE | Middle East | New | Multifunction Arts Venue | Foster + Partners | 13,006 | \$32,000,000 | Public |
| Hubei Provincial Museum | Hubei | China | Asia | Expansion | Museum/Gallery | | 68,000 | | Public |
| Hundertwasser Art Centre and Wairau Māori Art Gallery | Whangārei | New Zealand | Australia/New Zealand | New | Multifunction Arts Venue | Heinz Springmann and Harris Butt Architecture | | \$22,000,000 | Not-for-profit |
| Hungarian State Opera House | Budapest | Hungary | Europe | Renovation | Performing Arts Center | Zoboki Design & Architecture | 24,000 | \$161,000,000 | Public |
| Hungarian State Opera House Eiffel Arts Studios | Budapest | Hungary | Europe | Adaptive Reuse | Multifunction Arts Venue | Köztí Architects & Engineers | 22,000 | \$95,000,000 | Public |
| Hurtigruten Museum | Stokmarknes | Norway | Europe | New | Museum/Gallery | LINK Arkitektur | 3,600 | \$14,000,000 | Public |
| Imagination Station Science Museum | Toledo, OH | US | North America | Expansion | Museum/Gallery | The Collaborative | 762 | \$12,000,000 | Not-for-profit |
| Imperial War Museums | London | UK | Europe | Renovation | Museum/Gallery | | | \$39,000,000 | Not-for-profit |
| Institute of Contemporary Art at the University of Tennessee at Chattanooga | Chattanooga, TN | US | North America | Renovation | Museum/Gallery | | | | Public |
| International Museum of the Prophet's Biography and Islamic Civilization | Madinah | Saudi Arabia | Middle East | New | Museum/Gallery | | 5,000 | | Not-for-profit |
| Irish Arts Center | New York, NY | US | North America | Adaptive Reuse | Multifunction Arts Venue | Davis Brody Bond | 2,016 | \$60,000,000 | Not-for-profit |
| Kansas City Museum | Kansas City, MO | US | North America | Renovation | Museum/Gallery | International Architects Atelier | 3,233 | \$22,000,000 | Not-for-profit |
| Kirkwood Performing Arts Center | Kirkwood, MO | US | North America | New | Performing Arts Center | Jacobs | 3,530 | \$25,000,000 | Not-for-profit |
| Kunsthau Zurich | Zurich | Switzerland | Europe | Expansion | Museum/Gallery | David Chipperfield Architects | 5,000 | \$215,000,000 | Not-for-profit |
| Kuopio Museum | Kuopio | Finland | Europe | Expansion | Museum/Gallery | Architects Davidsson Tarkela | 4,500 | | Public |
| Latrobe Creative Precinct/ Gippsland Performing Arts Centre | Latrobe | Australia | Australia/New Zealand | New | Cultural Hub/District | Jackson Architecture | | \$30,000,000 | Public |
| Lawrenceville Arts Center | Lawrenceville, GA | US | North America | New | Performing Arts Center | SSOE Stevens & Wilkinson | 5,528 | \$35,000,000 | Not-for-profit |
| Lukiškės Prison 2.0 Cultural Hub | Vilnius | Lithuania | Europe | Adaptive Reuse | Cultural Hub/District | | 18,000 | | Not-for-profit |
| LUMA Arles | Arles | France | Europe | New | Multifunction Arts Venue | Gehry Partners | 15,000 | \$161,000,000 | Private |
| M+ Museum at West Kowloon Cultural District | Hong Kong | China | Asia | New | Museum/Gallery | Herzog & de Meuron | 65,000 | \$760,000,000 | Public |
| M7 Design and Cultural Hub | Doha | Qatar | Middle East | New | Cultural Hub/District | John McAslan + Partners | 29,000 | | Public |
| Macau Grand Prix Museum | Macau | China | Asia | Expansion | Museum/Gallery | Macao Government Tourism Office | 16,000 | \$59,000,000 | Public |
| Madison Youth Arts Center | Madison, WI | US | North America | New | Performing Arts Center | Eppstein Uhen Architects | 6,039 | \$29,000,000 | Not-for-profit |
| Maltz Jupiter Theatre | Jupiter, FL | US | North America | Expansion | Performing Arts Center | Currie Sowards Aguila Architects | 2,973 | \$36,000,000 | Not-for-profit |
| Maltz Performing Arts Center | Cleveland, OH | US | North America | Renovation | Performing Arts Center | MGA Partners | 11,167 | \$30,000,000 | Not-for-profit |
| Maricopa Library and Cultural Center | Maricopa, AZ | US | North America | New | Multifunction Arts Venue | | 2,508 | \$11,000,000 | Not-for-profit |
| Massey Hall | Toronto | Canada | North America | Renovation | Performing Arts Center | KPMB Architects | 11,520 | \$144,000,000 | Not-for-profit |
| Meow Wolf Denver | Denver, CO | US | North America | New | Multifunction Arts Venue | Shears Adkins Rockmore | 4,831 | \$40,000,000 | Commercial |
| Meow Wolf Omega Mart | Las Vegas, NV | US | North America | New | Multifunction Arts Venue | Moser | | \$14,000,000 | Not-for-profit |
| Mercury Theatre | Colchester | UK | Europe | Renovation | Performing Arts Center | Colchester Borough Homes | 6,503 | \$45,000,000 | Public |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|---|----------------------------|-------------|-----------------------|----------------|--------------------------|--|---------------|--------------------|----------------|
| Mid-Valley Performing Arts Center | Taylorsville, UT | US | North America | New | Performing Arts Center | Method Studio | | | Public |
| Military Might Museum | Chandrapur | India | Asia | New | Museum/Gallery | Guardian Media & Entertainment | 3,902 | \$14,000,000 | Not-for-profit |
| Milwaukee Youth Arts Center | Milwaukee, WI | US | North America | Expansion | Performing Arts Center | Ramlow/Stein Architecture + Interiors | 5,574 | \$55,000,000 | Not-for-profit |
| Mingei International Museum | San Diego, CA | US | North America | Renovation | Museum/Gallery | LUCE et Studio | 1,858 | \$17,000,000 | Not-for-profit |
| Mississippi Children's Museum of Meridian | Meridian, MS | US | North America | New | Museum/Gallery | WBA Architecture | 5,064 | \$19,000,000 | Public |
| Mississippi Gulf Coast Community College Immersive Media Performing Arts Center | Gulfport, MI | US | North America | New | Performing Arts Center | | 2,500 | | Not-for-profit |
| MKM Museum Küppersmühle | Duisburg | Germany | Europe | Expansion | Museum/Gallery | Herzog & de Meuron | 800 | | Private |
| Moco Museum Barcelona | Barcelona | Spain | Europe | Adaptive Reuse | Museum/Gallery | Studio Pulsen | 800 | \$11,000,000 | Public |
| ModeMuseum | Antwerp | Belgium | Europe | Expansion | Museum/Gallery | B-Architecten | 7,897 | \$60,000,000 | Private |
| Mullen Center for the Performing Arts | Villanova, PA | US | North America | New | Performing Arts Center | Robert A.M. Stern Architects and Voith & Mactavish Architects | 26,313 | \$637,000,000 | Public |
| MUNCH | Oslo | Norway | Europe | New | Museum/Gallery | Estudio Herreros | 3,900 | \$62,000,000 | Public |
| Musée Carnavalet | Paris | France | Europe | Renovation | Museum/Gallery | Snøhetta and Chatillon Architectes | 40,000 | \$198,000,000 | Public |
| Museum of Art Pudong | Shanghai | China | Asia | New | Museum/Gallery | Jean Nouvel | 8,500 | | Public |
| Museum of Egyptian Capitals | New Administrative Capital | Egypt | Africa | New | Museum/Gallery | | | | Not-for-profit |
| Museum of Fine Arts Boston | Boston, MA | US | North America | Renovation | Museum/Gallery | | | \$23,000,000 | Public |
| Museum of Making | Derby | UK | Europe | Renovation | Museum/Gallery | Bauman Lyons Architects | 1,000 | | Not-for-profit |
| Museum of Modern Electronic Music | Frankfurt | Germany | Europe | New | Museum/Gallery | Atelier Markgraph | 12,728 | \$90,000,000 | Not-for-profit |
| Museum of the American Arts and Crafts Movement | St. Petersburg, FL | US | North America | New | Museum/Gallery | Alfonso Architects | 150,000 | | Public |
| Museum of the Chinese Communist Party | Beijing | China | Asia | New | Museum/Gallery | Beijing Institute of Architectural Design | | \$23,000,000 | Public |
| Museum of the Home | London | UK | Europe | Expansion | Museum/Gallery | Wright & Wright Architects | 6,690 | \$100,000,000 | Not-for-profit |
| Museum of the Jewish People | Tel Aviv | Israel | Middle East | Renovation | Museum/Gallery | Berenbaum Jacobs Associates | 1,115 | \$18,000,000 | Not-for-profit |
| Museum of the Portuguese Language | São Paulo | Brazil | Latin America | Renovation | Museum/Gallery | Paulo and Pedro Mercedes de la Rocha | 10,000 | | Public |
| Music Conservatory of Montpellier | Montpellier | France | Europe | New | Performing Arts Center | Architecturestudio and MDR Architectes | 8,765 | \$61,000,000 | Public |
| Narbo Via Museum | Narbonne | France | Europe | New | Museum/Gallery | Foster + Partners | 11,040 | \$63,000,000 | Public |
| National Gallery of Greece | Athens | Greece | Europe | Expansion | Museum/Gallery | Professors N. Moutsopoulos, Pavlos Mylonas and Dimitris Fatouros | 5,203 | \$60,000,000 | Not-for-profit |
| National Museum of African American Music | Nashville, TN | US | North America | New | Museum/Gallery | Harold Thompson Architects | 4,552 | \$125,000,000 | Public |
| National Museum of Peru | Lima | Peru | Latin America | New | Museum/Gallery | Alexia León Angell | 1,483 | \$12,000,000 | Not-for-profit |
| National Music Museum | Vermillion, SD | US | North America | Expansion | Museum/Gallery | Koch Hazard Architects and Schwartz/Silver Architects | 13,900 | \$150,000,000 | Public |
| Neue Nationalgalerie | Berlin | Germany | Europe | Renovation | Museum/Gallery | David Chipperfield Architects | | \$15,000,000 | Not-for-profit |
| Oakland Museum of California | Oakland, CA | US | North America | Renovation | Museum/Gallery | Mark Cavagnero Associates | 1,750 | \$19,000,000 | Public |
| Ordrupgaard Museum | Charlottenlund | Denmark | Europe | Expansion | Museum/Gallery | Snøhetta | 1,300 | | Private |
| Origin of Life Museum | Meishan | China | Asia | New | Museum/Gallery | Fenhom URO | 15,000 | \$35,000,000 | Not-for-profit |
| Palo Alto Junior Museum & Zoo | Palo Alto, CA | US | North America | Expansion | Multifunction Arts Venue | CAW Architects | 3,296 | \$30,000,000 | Not-for-profit |
| Parker Playhouse | Fort Lauderdale, FL | US | North America | Renovation | Performing Arts Center | Wilson Butler Architects | 3,345 | \$60,000,000 | Public |
| Pasco-Hernando State College Performing Arts Center | Wesley Chapel, FL | US | North America | New | Performing Arts Center | Harvard Jolly Architecture | 2,752 | | Commercial |
| Petaling Jaya Performing Arts Centre | Kuala Lumpur | Malaysia | Asia | New | Performing Arts Center | | 8,361 | \$233,000,000 | Not-for-profit |
| Philadelphia Museum of Art | Philadelphia, PA | US | North America | Renovation | Museum/Gallery | Gehry Partners | 10,500 | \$194,000,000 | Private |
| Pinault Bourse de Commerce Museum | Paris | France | Europe | Adaptive Reuse | Museum/Gallery | Tadao Ando Architect & Associates | | | Commercial |
| POST Houston | Houston, TX | US | North America | Adaptive Reuse | Cultural Hub/District | OMA | | | Commercial |
| Princess Theatre | Brisbane | Australia | Australia/New Zealand | Renovation | Performing Arts Center | JDA Co. | 51,000 | | |
| Qixin 1889 Cultural and Creative Industry Park | Tangshan | China | Asia | Adaptive Reuse | Cultural Hub/District | | 3,000 | | Public |
| Ramat Gan Museum of Israeli Art | Tel Aviv | Israel | Middle East | Expansion | Museum/Gallery | Efrat Kowalsky Architects | 520 | \$11,000,000 | Not-for-profit |
| Ravenscar House Museum | Christchurch | New Zealand | Australia/New Zealand | New | Museum/Gallery | Patterson Associates | 883 | \$28,000,000 | Not-for-profit |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|--|---------------------------|-------------|-----------------------|----------------|--------------------------|--|---------------|--------------------|----------------|
| Ravinia Music Box | Chicago, IL | US | North America | New | Performing Arts Center | BRC Imagination | 5,574 | \$25,000,000 | Not-for-profit |
| Red Mountain Theatre Arts Campus | Birmingham, AL | US | North America | New | Performing Arts Center | LIVE Design Group | 9,290 | \$18,000,000 | |
| River Center Performing Arts Theatre | Baton Rouge, LA | US | North America | Renovation | Performing Arts Center | Post Architects | 322,920 | \$107,000,000 | Public |
| Royal Museum of Fine Arts | Antwerp | Belgium | Europe | Renovation | Museum/Gallery | KAAN Architecten | 47,247 | \$120,000,000 | Public |
| SAFE Credit Union Performing Arts Center | Sacramento, CA | US | North America | Renovation | Performing Arts Center | DLR Group | 13,000 | \$85,000,000 | |
| San Diego Symphony Rady Shell at Jacobs Park | San Diego, CA | US | North America | New | Performing Arts Center | Tucker Sadler Architects | 15,794 | \$200,000,000 | Not-for-profit |
| San Francisco Conservatory of Music Bowes Center for Performing Arts | San Francisco, CA | US | North America | New | Performing Arts Center | Mark Cavagnero Associates Architects | 5,574 | \$50,000,000 | Not-for-profit |
| Santa Barbara Museum of Art | Santa Barbara, CA | US | North America | Renovation | Museum/Gallery | Kupiec Architects | 18,579 | \$70,000,000 | Public |
| Sara Kulturhus Centre | Skellefteå | Sweden | Europe | New | Multifunction Arts Venue | White Arkitekter | 31,000 | \$75,000,000 | Public |
| Sarawak Museum Complex | Kuching | Malaysia | Asia | New | Museum/Gallery | Arkitek KDI | 5,969 | \$56,000,000 | Not-for-profit |
| Seattle Asian Art Museum | Seattle, WA | US | North America | Renovation | Museum/Gallery | LMN Architects | 39,019 | \$91,000,000 | Public |
| Shanghai Astronomy Museum | Shanghai | China | Asia | New | Museum/Gallery | Ennead Architects | 2,000 | | Public |
| Shanghai Sports Museum | Shanghai | China | Asia | Adaptive Reuse | Museum/Gallery | | 5,300 | \$36,000,000 | Not-for-profit |
| Shepparton Art Museum | Shepparton | Australia | Australia/New Zealand | New | Museum/Gallery | Denton Corker Marshall | 30,718 | | Public/Private |
| Shimao Maritime Silk Road Museum | Quanzhou | China | Asia | New | Museum/Gallery | | 2,107 | | Public/Private |
| Sino-Italian Cultural Center | Chengdu | China | Asia | New | Multifunction Arts Venue | aoe | 4,924 | \$52,000,000 | Not-for-profit |
| SMUD Museum of Science and Curiosity | Sacramento, CA | US | North America | New | Museum/Gallery | Dreyfuss & Blackford Architecture | 3,809 | \$66,000,000 | Public |
| Southwestern College Performing Arts Center | Chula Vista, CA | US | North America | New | Performing Arts Center | Tucker Sadler Architects | 8,167 | | Not-for-profit |
| ST International and SongEun Art & Cultural Foundation | Seoul | South Korea | Asia | New | Multifunction Arts Venue | Herzog & de Meuron | 2,323 | \$27,000,000 | Not-for-profit |
| State Theatre New Jersey | New Brunswick, NJ | US | North America | Renovation | Performing Arts Center | DLR Group | 4,645 | \$54,000,000 | Not-for-profit |
| Steppenwolf Theatre Lefkofsky Arts and Education Center | Chicago, IL | US | North America | New | Performing Arts Center | Adrian Smith + Gordon Gill Architecture | 9,755 | \$93,000,000 | Not-for-profit |
| Steven Tanger Center for the Performing Arts | Greensboro, NC | US | North America | New | Performing Arts Center | H3 Hardy Collaboration Architecture and Rosser International | 7,154 | \$55,000,000 | Not-for-profit |
| Stratford Festival Tom Patterson Theatre | Stratford | Canada | North America | New | Performing Arts Center | Hariri Pontarini Architects | 2,780 | | Commercial |
| Superblue Miami | Miami, FL | US | North America | Adaptive Reuse | Multifunction Arts Venue | Kobi Karp Architecture and Interior Design | 48,300 | \$15,000,000 | Public |
| Suzhou Museum West | Suzhou | China | Asia | New | Museum/Gallery | gmp Architects | 17,000 | | |
| TAG Art Museum | Qingdao | China | Asia | New | Museum/Gallery | Ateliers Jean Nouvel | 2,000 | \$16,000,000 | Public |
| Te Ara Ātea | Rolleston | New Zealand | Australia/New Zealand | New | Multifunction Arts Venue | Warren and Mahoney | 5,203 | \$40,000,000 | Not-for-profit |
| The Art Preserve | Sheboygan, WI | US | North America | New | Museum/Gallery | Tres Birds Workshop | 2,900 | \$30,000,000 | Public |
| The Deutsches Museum Nuremberg - The Future Museum | Nuremberg | Germany | Europe | New | Museum/Gallery | Staab Architekten | 15,840 | \$43,000,000 | Public |
| The Isarphilharmonie | Munich | Germany | Europe | Adaptive Reuse | Performing Arts Center | von Gerkan, Marg and Partners | 3,000 | \$11,000,000 | Commercial |
| The LUME Melbourne | Melbourne | Australia | Australia/New Zealand | New | Museum/Gallery | Grande Experiences | 7,300 | \$183,000,000 | Public |
| The Tonhalle and Kongresshaus | Zurich | Switzerland | Europe | Renovation | Performing Arts Center | Spillmann Echsle Architekten | | \$76,000,000 | Commercial |
| Theatre Royal Drury Lane | London | UK | Europe | Renovation | Performing Arts Center | Haworth Tompkins | | \$29,000,000 | Commercial |
| Theatre Royal Sydney | Sydney | Australia | Australia/New Zealand | Renovation | Performing Arts Center | Scott Carver | 5,853 | \$17,000,000 | Public |
| Thyen-Clark Cultural Center | Jasper, IN | US | North America | New | Multifunction Arts Venue | Hafer | 32,000 | \$53,000,000 | Public |
| Tibet Art Museum | Lhasa | China | Asia | New | Museum/Gallery | School of Architecture and Urban Planning of Tongji University | 18,000 | \$24,000,000 | |
| TIC Art Center | Foshan | China | Asia | New | Museum/Gallery | DOMANI | 4,088 | \$25,000,000 | Not-for-profit |
| Trippy Arts Center | Fort Myers, FL | US | North America | New | Multifunction Arts Venue | Christopher J. Lee Architects | 9,369 | \$37,000,000 | Not-for-profit |
| Truman Library and Museum | Independence, MO | US | North America | Renovation | Museum/Gallery | Clark & Enersen | 800 | | Public |
| Tsenpo Museum | Yushu | China | Asia | Expansion | Museum/Gallery | Jí Architects | 4,645 | \$52,000,000 | Not-for-profit |
| Tulsa Children's Museum Discovery Lab | Tulsa, OK | US | North America | New | Museum/Gallery | KKT Architects | 5,500 | | Private |
| UCCA Edge | Shanghai | China | Asia | New | Museum/Gallery | SO-IL | 677 | | Public |
| Unimaru Museum | Korean Demilitarized Zone | South Korea | Asia | Adaptive Reuse | Museum/Gallery | MPART Architects | 2,880 | \$12,000,000 | Not-for-profit |
| United Theatre Arts Complex | Westerly, RI | US | North America | Renovation | Multifunction Arts Venue | | 1,115 | \$14,000,000 | Public |

| Name | City/State | Country | Region | Project Type | Building Type | Architect | Square Meters | Cost in US dollars | Org Type |
|---|-----------------|---------|---------------|----------------|--------------------------|-----------------------------------|---------------|--------------------|----------------|
| University of Arizona Alfie Norville Gem and Mineral Museum | Tuscon, AZ | US | North America | Adaptive Reuse | Museum/Gallery | Poster Mirto McDonald | 8,361 | | Private |
| University of Tampa Ferman Center for the Arts | Tampa, FL | US | North America | New | Performing Arts Center | KWJ Architects | 1,115 | \$20,000,000 | Public |
| USS Bowfin Submarine Museum | Honolulu, HI | US | North America | Renovation | Museum/Gallery | MIG Portico | 5,500 | \$19,000,000 | Public/Private |
| Vulcan Works Arts Centre | Northampton | UK | Europe | Adaptive Reuse | Multifunction Arts Venue | Purcell UK | 2,114 | \$27,000,000 | Public |
| Warner Theatre | Erie, PA | US | North America | Expansion | Performing Arts Center | Coffey Group Architecture | | \$32,000,000 | Not-for-profit |
| Warwick Arts Centre | Coventry | UK | Europe | Renovation | Multifunction Arts Venue | Ellis Williams Architects | 1,301 | | Public |
| Wellmont Arts Plaza | Montclair, NJ | US | North America | New | Multifunction Arts Venue | Arterial | 3,716 | \$51,000,000 | Public |
| Winnipeg Art Gallery Quamajuq | Winnipeg | Canada | North America | New | Museum/Gallery | Cibinel Architecture | 3,266 | \$42,000,000 | Public |
| Winter Park Library & Events Center | Winter Park, FL | US | North America | New | Multifunction Arts Venue | Adjaye Associates | 15,000 | \$58,000,000 | Not-for-profit |
| Woolwich Works | London | UK | Europe | Adaptive Reuse | Cultural Hub/District | Bennetts Associates | 8,155 | | |
| Yang Liping Performing Arts Center | Dali | China | Asia | New | Performing Arts Center | Studio Zhu-Pei | 1,340 | | Private |
| Yangtze Opus Wuhan Art Museum | Wuhan | China | Asia | New | Museum/Gallery | Waterfrom Design | 79,000 | | Public |
| Yangzhou China Grand Canal Museum | Yangzhou | China | Asia | New | Museum/Gallery | Zhang Jinqiu | 2,750 | | Public |
| Yangzhou Grand Canal Theater | Yangzhou | China | Asia | New | Performing Arts Center | Tongji Architectural Design Group | 13,000 | | |
| Yasuj Archaeological Museum | Yasuj | Iran | Middle East | New | Museum/Gallery | | | | |
| YingYao Sandware Museum Complex | Ya'an | China | Asia | New | Cultural Hub/District | a9architects | | | |

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Founded in 2013, the membership network fosters cooperation and knowledge-sharing among those responsible for creative and cultural districts, and engages leaders in culture and in urban development through convenings, research and collaborations in order to inform global, local and sectoral agendas.

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